| , | <u> </u> | | | | • | | | | | | | |
|-------------------------------|--------------------------|---|--|---------|-----------------------------|-------------------------|--|--|---|---|-------------------|-------------|
| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Loca | al Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
| Budget and Fiscal Services | Management and Budget | Budget Management | Develops and maintains a balanced budget, monitors and analyzes ongoing fiscal activity, and produces documents and reports to assist management in financial planning and the maximization of the allocation of recourses. Advises on budget/financial considerations and alternative options. Coordinates development of financial feasibility for the five year Capital Improvement Program. | | Mandatory | State | Florida Statutes 129 | A balanced budget is required, no minimum detail, quality or staff requirement is identified. | Above Mandate Level | Meets Board Level | 100% General Fund | Gov |
| Budget and Fiscal Services | Management and Budget | Truth in Millage (TRIM) Compliance | Compliance with requirements for Board of County Commissioners related to TRIM. | o AT | Mandatory | State | Florida Statutes 200 | Compliance with TRIM procedures to include scheduling and presentation of public hearings; filing of resolutions with Tax Collector and Property Appraiser: and filing of assorted documents with Department of Revenue. | Meets Mandate Level | Meets Board Level | 100% General Fund | Gov |
| Budget and Fiscal Services | Management and Budget | Research and Technical Assistance | In house, professional staff provide informed and in depth analysis, advice, and recommendations to the Departments, management, and the Board relating to County policy, County procedure, and local, State, and Federal issues relating to and affecting the County. | 2.5 | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100% General Fund | Gov |
| Budget and Fiscal Services | Management and Budget | Financial Policy and Procedures | Professional budget staff provide daily financial oversight to ensure that the County's financial policies and procedures are adhered to. The staff consults with Legal, Finance & Accounting, Constitutional Offices and the County's management team and support staff. | 2.85 | Mandatory | Local | Board Adopted Financial Policies County Administrative Procedures | No minimum staffing or funding levels mandated. Budget Amendments, agenda items, fee schedules and other assorted procedures are required by Board policy. | Meets Mandate Level | Meets Board Level | 100% General Fund | Gov |
| Budget and Fiscal Services | Management and Budget | Countywide Fiscal Services Oversight | Manages directly and indirectly the daily activities of more than 50 departmental staff who perform departmental budget and fiscal services in an effort to support operational goals and objectives. | АТ | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | Various | Gov |
| Budget and Fiscal Services | Management and Budget | Performance Management & Citizens Academy Coordination | Performs coordination and oversight for strategic planning processes, benchmarking, and performance management to enhance organizational effectiveness. Administers the AchievelT Organizational Performance Management software system & reporting. Provides performance measure reporting concurrent with the budget process, tracks outcomes, and advises on operational performance issues. Assists departments with identifying goals and objectives that align with the Board's strategic guidance. As required, analyzes and reports on county operations. Performs community outreach and education through the Alachua County Citizens Academy program. | 1 | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100% General Fund | Gov |
| Budget and Fiscal Services | Management and Budget | FEMA Coordination | The Office of Management and Budget is responsible for the coordination and processing of FEMA and other emergency disaster related reimbursement activities. | AT | Discretionary | Federal; State; Loca | Alachua County Code; FSS - records retention; FEMA guidelines | FEMA guidelines specifically detail paperwork processes necessary to receive reimbursement in the event of a natural or man-made disaster. This can vary widely based upon the circumstances. No minimum staffing requirement is identified. | | Meets Board Level | 100% General Fund | Gov |

FTE Total as Submitted by Division 8

General Fund Budget for Division MSTU Fund Budget for Division Other Funds Budget for Division Budget Total for Division
 FY 17 Adopted
 FY 18 Adopted

 \$ 928,996
 \$ 955,928

 \$ \$

 \$ 928,996
 \$ 955,928

 \$ 928,996
 \$ 955,928

| | <u> </u> | | | | | | | | | | | |
|-------------------------------|---------------|----------------------------|--|------|-----------------------------|--------------------------|--|---|---|---|-------------------|-------------|
| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local | Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
| Budget and Fiscal Services | Purchasing | Purchasing Function | Procurement of materials, goods, services, construction and equipment for the BOCC, Library District, Constitutional Officers, the public and other governmental agencies as requested. The division is also responsible for establishing, administering, interpreting and keeping current all procurement related policies and procedures; monitoring the insurance requirements; monitoring the Small Business Enterprise Program and government minimum wage ordinances in the competitive bidding process; the analysis of the prices paid for materials, equipment, services, supplies and construction, the Rental Car Program, and end to end processing of all procurement BoCC agenda items. | 6.5 | Mandatory | Local | Alachua County Code, Title 2, Chapter 22 | Compliance with Alachua County Purchasing Code Ordinance, Title 2, Chapter 22 | Meets Mandate Level | Meets Board Level | 100% general fund | Gov |
| Budget and Fiscal Services | Purchasing | Purchasing Card Program | The purchasing card is a credit card that is assigned to individual employees and cannot be transferred to, assigned to, or used by anyone other than the designated employee. The card is used as a method of purchasing and paying for small dollar items. The Purchasing Card Program Administrator serves as the main contact for the bank and the user departments. The administrator acts as the intermediary for establishing and maintaining bank reports and for coordinating all card holder maintenance (adds, changes and closures). | | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100% general fund | Gov |
| Budget and Fiscal Services | Purchasing | Contracts | Reviews, revises, and develops all contracts and related documents (amendments, task assignments, etc) assuring compliance with relevant rules and regulations prior to placement on BOCC agenda or submission to the County Manager. Participates in the negotiation of terms, conditions, and pricing of contracts as needed and monitors contracts for compliance. Reviews requests for proposals and bid documents. Assists all departments with contract related questions and contributes to such teams. Reviews contract wording for language that is contrary to public policy or Alachua County code. Compliance with bid/RFP's and maintain the sample agreements library. Oversees contract and grant file retention in accordance with State records retention guidelines. | 1.75 | Mandatory | State; Local | Alachua County Code; FSS112; FSS218 related to contract payment; other non-bid or contract related FSS that may require specific contract language such as those related to architects and engineers, confidential language, e-Verify, chemicals, or other scope/specification related language. | Guidelines for Execution of Contracts - County Section 21.30, Alachua County Code; State Statutes related to contract terms and language; No minimum staffing requirement is identified. | t Meets Mandate Level | Meets Board Level | 100% General Fund | Gov |
| Budget and Fiscal Services | Purchasing | Records Retention | This program processes over 1200 contract and grant documents in KnowledgeLake and/or New World. This program maintains original contract and grant files in accordance with Records Retention statutes and storage guidelines. This program also processes contract and grant related requisitions resulting in encumbrances, amendments, and task assignments | | Mandatory | State | FSS 257.36; FSS 119 | Florida's records management program is authorized by section 257.36, Florida Statutes and applies to public records as defined in 119.011(11), F.S and requires that records be kept for public inspection and according to records retention and destruction guidelines. No minimum staffing requirement is identified. | Meets Mandate Level | Meets Board Level | 100% General Fund | Gov |

| | | | | | | | | | Level of | Level of | | |
|-------------------|---------------|--------------|--|------|---------------|--------------|------------|--|----------|-------------|-------------------|-------------|
| | | | | | | | | | Service | Service | | |
| | | | | | Mandatory/ | Federal/ | | Minimum Quantifiable Level of | (LOS) - | (LOS) - | | |
| Donartment Name | Division Name | Program Name | Description | FTE | • | | | | Mandate | Board | Funding Source | Focus Area: |
| Department Name | DIVISION Name | Program Name | Description | FIE | Discretionary | State/ Local | Authority | Service Required by Authority | Manuale | Боага | Funding Source | Focus Area: |
| | | | | | | | | | | | | |
| | | | | | | | | Guidelines for Execution of Contracts - | | | | |
| | | | | | | | | County Section 21.30, Alachua County | | | | |
| | | | | | | | | Code - as grant agreements are | | | | |
| | | | | | | | | processed as contracts; Florida's | | | | |
| | | | | | | | | records management program is | | | | |
| | | | | | | | | | | | | |
| | | | | | | | | authorized by section 257.36, Florida | | | | |
| | | | Reviews and processes all grant and related documents (agreements, | | | | | Statutes and applies to public records | | | | |
| | | | amendments, applications, etc) in coordination with departments and | | | | | as defined in 119.011(11), F.S and | | | | |
| | | | assuring compliance with relevant rules and regulations prior to placement | | | | | requires that records be kept for public | | | | |
| | | | on BOCC agenda or submission to County Manager. Assists all | | | | | inspection and according to records | | | | |
| | | | departments with grant related questions and contributes to such teams. | | | | | retention and destruction guidelines. | Meets | | | |
| Budget and Fiscal | | | Maintains grant files in accordance with Records Retention statutes and | | | | | No minimum staffing requirement is | Mandate | Meets Board | | |
| • | Durchasias | Cranta | | 0.05 | Discretions | | , | 9 1 | | | | Carr |
| Services | Purchasing | Grants | grant guidelines. | 0.25 | Discretionary | State; Local | retention; | identified. | Level | Level | 100% General Fund | Gov |

FTE Total as Submitted by Division 10.00

| | FY 17 Ado | oted | FY 18 A | dopted |
|----------------------------------|-----------|---------|---------|---------|
| General Fund Budget for Division | \$ | 615,816 | \$ | 713,167 |
| MSTU Fund Budget for Division | \$ | - | \$ | - |
| Other Funds Budget for Division | \$ | - | \$ | - |
| Budget Total for Division | \$ | 615,816 | \$ | 713,167 |

| Budget and Fiscal Services | Risk Management | Commercially- Insured and Self Insured Property and Casualty programs | Provides comprehensive property, liability, workers' compensation, programs designed to mitigate and protect employees, citizens and the County from financial loss. | 1.25 | Mandatory | State; Local | State - FL. Statute 440 & 768, Local - Self-insurance Ordinance 14-13, Section 28.02 | All property and liability claims must be investigated in a timely and efficient manner to mitigate financial loss to the County and/or citizens. Worker's Compensation claims must be initiated within 7 days of reported injuries. | Meets Mandate Level | Meets Board Level | 100% self insurance funds | Gov |
|-------------------------------|-----------------|--|---|------|---------------|-------------------|--|--|---------------------------|----------------------|---------------------------|-----|
| Budget and Fiscal Services | Risk Management | Self Funded Health Insurance Programs | Risk Management monitors the County's Self Insured Health funds to ensure legal compliance and stable fiscal management. In 2017, Risk Management oversaw an expansion of the Employee Health and Wellness Center to include after hours urgent care. | 1.25 | Mandatory | State; Local | Patient Protection and Affordable Care | by the third party administrator. Case management of the major health claims | Meets Mandate Level | Meets Board Level | 100% self insurance funds | Gov |
| udget and Fiscal ervices | Risk Management | Employee Benefits and Wellness Program | Risk Management provides Employee Benefits including Life Insurance and sponsors an annual Health Fair and Worksite Wellness Programs for employee preventative health measures. | 1.25 | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100% self insurance funds | Gov |
| udget and Fiscal ervices | Risk Management | Safety and Loss Control Program | Risk Management provides work site safety inspections, accident investigations, safety and loss control trainings, policies and educational programs to assure employees a safe and healthy work environment. | 1 | Mandatory | Federal; Local | Federal -OSHA, Local -Self Insurance ordinance 14-13 | All work sites must be kept free of recognized hazards; Unsafe activities and hazards are mitigated, reduced and controlled. All employees must be provided with appropriate occupational safety and health standards as applicable for the work site. | Meets Mandate Level | Meets Board Level | 100% self insurance funds | Gov |

| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|-------------------|-----------------|--------------|--|------|-----------------------------|---------------------------------------|---|---|---|---------------------|-------------|
| Budget and Fiscal | | | Risk Management provides claims administration for all claims including claims investigations, claims adjustments, and claims payments for the | | | State - FL. Statute 440 & 768. Local- | All property and liability claims must be investigated and adjusted in a timely and efficient manner to mitigate, reduce and control claims costs to the County and/or citizens. Workers' Compensation claims must be initiated within 7 days of receipt. Health claims must be reviewed, repriced and paid in | Meets | Meets Board | 100% self insurance | |
| • | Risk Management | | County self funded insurance programs. | 1.25 | Mandatory | State; Local SI Ordinance 14-13 | a timely manner. | Level | Level | funds | Gov |

| | | FY 17 Adopted FY 18 Adopted |
|--------------------------------------|-------|---|
| FTE Total as Submitted by Division | 6.00 | General Fund Budget for Division \$ - \$ - |
| | | MSTU Fund Budget for Division \$ - \$ - |
| | | Other Funds Budget for Division \$ 33,317,976 \$ 34,450,830 |
| | | Budget Total for Division \$ 33,317,976 \$ 34,450,830 |
| | | |
| FTE Total as Submitted by Department | 24.85 | FY 17 Adopted FY 18 Adopted |
| | | |
| | | General Fund Budget for Department \$ 1,544,812 \$ 1,669,095 |
| | | General Fund Budget for Department \$ 1,544,812 \$ 1,669,095 MSTU Fund Budget for Department \$ - \$ - |
| | | , , , , , , , , , , , , , , , , , , , |

| | | <u> </u> | | | | | | | | | |
|-----------------|----------------|----------------|---|-----|---------------|------------------------|-------------------------------|----------|-------------|-------------------|-------------|
| | | | | | | | | Level of | Level of | | |
| | | | | | | | | Service | Service | | |
| | | | | | Mandatory/ | Federal/ | Minimum Quantifiable Level of | (LOS) - | (LOS) - | | |
| Department Name | Division Name | Program Name | Description | FTE | Discretionary | State/ Local Authority | Service Required by Authority | Mandate | Board | Funding Source | Focus Area: |
| | | | | | | | | | | | |
| | | | Provides administrative and fiscal support to Agenda Services, the County | | | | | | | | |
| Community and | | | Manager's Office and Communications Office. Processes payroll, accounts | | | | | | | | |
| Administrative | | | payable/receivable and budget development and monitoring for select | | | | | | Meets Board | | |
| Services | Administration | Administration | divisions. | 3 | Discretionary | N/A N/A | N/A | N/A | Level | 100% General Fund | Gov |

| | | FY 17 Add | oted | FY | / 18 Adopted |
|--|-----|-------------------------------------|---------|------|--------------|
| FTE Total as Submitted by Division 3.0 | .00 | General Fund Budget for Division \$ | 508,932 | . \$ | 435,670 |
| | | MSTU Fund Budget for Division \$ | - | - \$ | - |
| | | Other Funds Budget for Division \$ | - | - \$ | - |
| | | Budget Total for Division \$ | 508,932 | . \$ | 435,670 |

| | | | | | | | | | * | | |
|---|-----------------|---------------------------------------|--|------|---------------|--------------------------|---|---|---------------------------|---|-----------------|
| Community and Administrative Services | Animal Services | Animal Services Administration | The Director and Supervisors are responsible for leadership and direction of the Animal Services Division by supervising and coordinating the activities of subordinate employees. This includes, but is not limited to, determining work procedures and schedules, issuing instructions and assigning duties, reviewing work, recommending personnel actions, conducting performance reviews, and conducting departmental training and orientation. | | Mandatory | | USDA Title 9, Part 3. FSS 372, 386, 585, 588, 705, 707, 767, 817, 823, 828, 877. FL Administrative Code 62-296.401. Alachua County Code Chapter 72, Comp Plan | (3) Oversees interlocal agreements with | Meets Mandate Level | Meets Board Level 100.00% Ge | eneral Fund GOV |
| | | | | | | | | Kennel Staff: (1) Provide care for stray, abandoned, homeless, quarantined and dangerous animals. Veterinary staff: | | | |
| | | | Kennel staff provides humane care and treatment for lost, abandoned or stray animals that the shelter receives on a daily bases. These animals must be humanely sheltered and cared for, for a minimum of three (3) working days to afford the owners the opportunity to reclaim their pets. Animal Services receives over 6,000 animals annually which are sheltered on | | | | | (1) Administer rabies vaccinations. Animals must have a current rabies vaccination when reclaimed at the animal shelter. (2) Provide medical expertise for animal cruelty investigations. | | | |
| | | | average of 11 days for dogs and 9 days for cats. Vet staff is responsible for medical examination, vaccination and treatment of sheltered animals, as well as surgical sterilization of adopted and reclaimed companion animals. Front Desk Staff receives animals from and returns animals to the public, answers all incoming calls, processes rabies vaccination certificates, issues | | | | | (3) Provide medical care for shelter animals that are sick or injured. (4) FSS 823.15 requires the sterilization of dogs and cats when released for adoption. | | | |
| | | | animal licenses, and adopts animals to the public. Adoption staff is responsible for the adoptions and transfers to rescue of unreclaimed and/or unwanted animals. Alachua County Animal Services participates in regional adoption events in concert with animal welfare organizations in an effort to end the euthanasia | | | | BOCC Resolution 01-125 USDA Title 9, Part 3. FSS 372, 386, 585, 588, 705, 707, | Front Desk Staff: (1) Maintain licensing database to monitor rabies vaccination compliance. (2) Process paperwork for animals requiring quarantine. | | | |
| Community and Administrative Services | Animal Services | Animal Services Shelter Operations | of, and guarantee homes for, all healthy and treatable dogs and cats received at the shelter. Private funding sources subsidize community-wide adoption events. This is part of increasing efforts to bring the live release rate to 90% by 2015 as per 2002 BOCC mandate. All animals must be spayed or neutered according to Florida Statute 823.15. | 19.5 | Discretionary | Federal; State; Local | 767, 817, 823, 828, 877. FL Administrative Code 62-296.401. Alachua County Code Chapter 72, | (3) Respond to citizen inquires.Adoption Staff:(1) Provide for adoption of animals as a potential solution to euthanasia. | Meets Mandate Level | Meets Board 99% General Level 1% Donation | |

Community and

Economic

Development

Administrative

Services

Qualified Target

Industry program

Community and Administrative Services

Administration of Qualified Target Industry (QTI), as approved by the Board. AT

| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local | Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area |
|---|-------------------------|-------------------------------------|---|-------|-----------------------------|--------------------------|---|---|---|---|---------------------------------------|------------|
| Community and Administrative Services | Animal Services | Animal Services Field Operations | Field Officers and Investigators provide: Emergency response in matters of public safety and health; Enforcement of Federal, State and Local animal laws and regulations regarding licensing, registration and identification of companion animals; Investigation of animal cruelty and abuse concerns and related court testimony/action; Public Education and Community Outreach regarding animal control and animal welfare issues and concerns; Promulgation of local ordinances dealing with animal control and/or animal welfare; Inspections of business enterprises that sell, show, or display animals. Senior Office Assistant receives requests for service and coordinates efficient distribution among Field Officers according to priority; receives bite reports and arranges response according to State Law. | 13 | Mandatory | State; Local | USDA Title 9, Part 3. FSS 372, 386, 585, 588, 705, 707, 767, 817, 823, 828, 877. FL Administrative Code 62-296.401. Alachua County Code Chapter 72, Comp Plan | (1) Chapter 72.05 designates Animal Services as the county agency responsible for carrying out the provisions of the chapter. (2) FSS 767.12 states that "an animal control authority shall investigate reported incidents involving any dog that may be dangerous" | Meets Mandate Level | Meets Board Level | 99% General fund 1% Donation Fund | PS |
| Community and Administrative Services | Animal Services | Animal Services Veterinarian | Shelter Veterinarian(s) provide medical, sterilization, vaccination, shelter health and general care and well-being of all shelter animals as well as low cost services to the public. Currently, veterinarian services are provided by 2 contracted veterinarians that provide an equivalent of 1 FTE. Shelter veterinarians are a key part of maintaining soundness of the Alachua County Animal Services shelter to the benefit of residents by maintaining a healthy animal environment that is free from disease and other animal health detractors. | AT | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 99% General fund 1% Donation Fund | PS |
| Community and Administrative Services | Animal Services | Animal Services Humane Education | Public Education and Community Outreach on animal control and animal welfare issues and concerns; responsible for Paws on Parole program, school reading program, on- and off-site adoption events, foster program, and volunteer opportunities within the Division. | 1 | Mandatory | Local | Alachua County Code Chapter 72, Comp Plan | Chapter 72.06 humane education: 'accordance with this duty, animal services shall make adequate provision for conducting appropriate educational programs." | Meets Mandate Level | Meets Board Level | 89% General fund 11% Donation Fund | ssw |
| | | | | | | | | | FY 17 Adop | nted | FY 18 Adopted | |
| | | | FTE Total as Submitted by Division | 37.50 | | | | General Fund Budget for Division MSTU Fund Budget for Division Other Funds Budget for Division Budget Total for Division | \$ \$ \$ | 2,271,752 | \$ 2,394,110 \$ - \$ 58,745 | |
| Community and Administrative Services | Economic Development | Economic Development | Collaborating and facilitating role connecting the different county programs and departments. Expand collaboration between county and other economic development stakeholders. Manages specific projects with significant community visibility. Assists smaller municipalities and businesses in identifying opportunities for economic expansion, promote county industrial areas, and explain Alachua County internal processes. Coordinates efforts with economic agencies and incentives for applicants such as coordination of approval for the Industrial Revenue Bonds, Qualified Target Industries (QTI). Processes payments to Community Redevelopment Agencies (CRAs). | 1 | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100% General Fund | Eco |

Budget Fiscal Services:Perf Mgmt: 2018 LOS Matrix

State; Local Various

Mandatory

Economic Development staff budget and manage these accounts based direction from the Board and estimates

of funding meets minimum

requirements.

from the County Manager. Current level Meets

Mandate

Level

Meets Board

100% General Fund

| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local | Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area |
|---|-------------------------|---|---|------|-----------------------------|--------------------------|---|---|---|---|-----------------------------|------------|
| Community and Administrative Services | Economic Development | Community Redevelopment Agency (CRA) | Administration of Community Redevelopment Agency (CRA) Payments | АТ | Mandatory | State; Local | 2017 Florida Statutes, Chapter 163 | Economic Development staff budget and manage these accounts and payments based on estimates from property values. Current level of funding meets minimum requirements. | Meets Mandate Level | Meets Board Level | 100% General Fund | Eco |
| | | | FTE Total as Submitted by Division | 1.00 | | | | General Fund Budget for Division MSTU Fund Budget for Division Other Funds Budget for Division Budget Total for Division | FY 17 Adop \$ \$ \$ \$ | 5,192,830 - - 5,192,830 | \$ \$ | - |
| Community and Administrative Services | Equal Opportunity | Internal: Compliance with Equal Employment Opportunity Laws | Investigate employee complaints of harassment or discrimination; provide guidance to management on equal opportunity issues; conduct targeted recruitment efforts to increase the number of applications from demographic groups under-represented in the County's workforce, as identified by the current Alachua County Equal Employment Opportunity Plan; monitor the recruitment and selection process and other formal employee actions for compliance with federal and state equal opportunity laws; conduct equal opportunity training for management and employees; prepare and submit federal workforce reports as required. Assist in responding to discrimination charges filed with external agencies against the County. | 1.75 | Mandatory | | Title VII of the 1964 Civil Rights Act; Title I of the Americans with Disabilities Act; FI Statute Chapter 760; Alachua County Equal Employment Opportunity Plan, as approved by the Department of Justice; BOCC adopted Equal Opportunity Handbook; Chapter 4 of the BOCC Employee Policies. | Compliance with Title VII of the 1964 Civil Rights Act; Title I of the Americans with Disabilities Act; Alachua County Equal Employment Opportunity Plan (as approved by DOJ); BOCC Equal Opportunity Handbook and Employee Policies. No minimum staff or resource requirements identified. | | Meets Board Level | 100% general fund | Gov |
| Community and Administrative Services | Equal Opportunity | Internal: Compliance with disability accessibility laws and regulations and federal regulations governing the programs and services of public entities. | Ensure that County employment programs and services are accessible to persons with disabilities. Review newly constructed or renovated County facilities for ADA accessibility. Coordinate the activities of the Citizens Disability Advisory Committee and conduct public education and outreach events. Ensure non-discrimination in the provision of County programs and services based on protected status such as race, age, and national origin. Investigate citizen complaints of discrimination against a County program or service. The EO Manager serves as the County's designated ADA Coordinator as required by Title II of the ADA; and as the Title VI Coordinator. | 1.5 | Mandatory | Federal | Title II of the 1990 Americans with Disabilities Act (state and local governments, Section 504 of the 1978 Rehabilitation Act; Title VI of the 1964 Civil Rights Act and BOCC adopted Equal Opportunity Handbook. | | Meets | Meets Board Level | 100% general fund | Gov |
| Community and Administrative Services | Equal Opportunity | External Programs: Human Rights Ordinance/Wage Recovery Ordinance | Administer the County's Human Rights Ordinance which prohibits discrimination in employment, housing and public accommodations. Receive and investigate/resolve complaints; conduct public education and outreach efforts. Serve as liaison to the Human Rights Advisory Board. Administer Wage Recovery Ordinance which prohibits the non-payment or underpayment of wages. Conciliate/resolve complaints. | 1.25 | Mandatory | Local | Chp. 111 of County Code, Human Rights Ordinance. Chp. 66 of County Code, Wage Recovery Ordinance. | Compliance with Ch. 111 of County Code. Minimum of 1 staff person required (Equal Opportunity Manager). No minimum resource requirements identified. Compliance with Chp. 66 of County Code. No minimum resource requirements identified. | Meets Mandate Level | Meets Board Level | 100% general fund | SSW & Eco |
| Community and Administrative Services | Equal Opportunity | Small Business Enterprise Ordinance | Administer the County's Small Business Enterprise (SBE) Ordinance, designed to promote the growth and development of local small businesses. Certify small businesses, maintain online SBE directory and notify SBEs of procurement opportunities. Conduct public education and outreach efforts. | 0.25 | Mandatory | Local | Chp. 22 of County Code, Purchasing Ordinance. | Compliance with Chp. 22 of County Code. Minimum of 2 staff persons identified (EO and Purchasing Managers). No minimum resource requirements identified. | Meets Mandate Level | Meets Board Level | 100% general fund | Eco |
| | | | FTE Total as Submitted by Division | 4.75 | | | | General Fund Budget for Division MSTU Fund Budget for Division | FY 17 Adop \$ \$ | 407,348 | FY 18 Adopted \$ 425,857 | 7 |

Budget Fiscal Services:Perf Mgmt: 2018 LOS Matrix

Other Funds Budget for Division Budget Total for Division

407,348 \$

| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local | Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|---|-----------------|---------------------------------------|---|-----|-----------------------------|--------------------------|---|---|---|---|-------------------|-------------|
| Community and Administrative Services | Human Resources | Policy Interpretation and Development | Guidance is provided to supervisors and employees who request clarification of the meaning, intent, or application of a policy or union contract article. Creating and revising policies is essential to ensure that the County has adequate and innovative mechanisms in place to deal with a myriad of employee issues. As cultures and technologies change, many policies and practices must change to keep pace. Revision of policies and procedures ensures that the County governs employees in a fair and consistent manner that is also consistent with other like agencies' practices. | 2 | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100% general fund | Gov |
| Community and Administrative Services | Human Resources | Record Keeping | HR Maintains all employee personnel files in accordance with Florida Statutes and Federal guidelines | 1 | Mandatory | Federal; State | State - FSS Ch. 119, 286, HIPAA of 1996 | Compliance with Florida Statutes , Chapter 119 (Public Records), no minimum staff or resource requirements identified. | Meets Mandate Level | Meets Board Level | 100% general fund | Gov |
| Community and Administrative Services | Human Resources | Employee and Labor Relations | Assist supervisors in resolving employee and organizational issues and concerns. Promote effective communication with employees. Negotiate collective bargaining agreements. Coordinate and conduct grievance and administrative hearings. Coordinate and staff closed executive sessions. Conduct training of employees and supervisors. | 2 | Mandatory | State | FSS Ch. 447 and Civil Rights Act of 1964 | Compliance with Florida Statutes, Chapter 447 (Collective Bargaining), no minimum staff or resource requirements identified. | Meets Mandate Level | Meets Board Level | 100% general fund | Gov |
| Community and Administrative Services | Human Resources | Classification & Pay | Conduct position audits to ensure that positions are appropriately classified and assigned appropriate pay. Conduct comprehensive salary surveys to recommend equitable and competitive salaries and benefits for all county classifications. | 1 | Mandatory | | Civil Rights Act of 1964, Fair Labor Standards Act | Compliance with Federal 1964 Civil Rights Act and Federal Fair Labor Standards Act, no minimum staff or resource requirements identified. | Meets Mandate Level | Meets Board Level | 100% general fund | Gov |
| Community and Administrative Services | Human Resources | Recruitment | Provide recruitment services for all County departments by placing ads, listing positions on the internet, staffing job fairs, screening applications, communicating with applicants, coordinating pre-employment tests, verifying degrees, assisting with the interview process and conducting new employee sign-ups and orientation. Responsible for ensuring that the hiring process was fair and open. | 2 | Mandatory | N/A | Civil Rights Act of 1964, FSS Ch. 295.07 | Compliance with 1964 Civil Rights Act and Florida Statutes, Chapter 295 (Veterans' Preference), no minimum staff or resource requirements identified. | Meets Mandate Level | Meets Board Level | 100% general fund | Gov |
| Community and Administrative Services | Human Resources | Employee Recognition | Seek innovative and creative ways to recognize and thank employees for their contributions to the successful running of County government and to develop mechanisms to encourage and motivate employees to remain with the County. | 0.5 | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100% general fund | Gov |
| Community and Administrative Services | Human Resources | Employee Programs | Assist Human Resources Director with Administration of Budget and County-Wide programs administration in an effort to provide employees with incentives for reimbursements to assist in continuing and to encourage continued training and education. | 0.5 | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100% general fund | Gov |
| Community and Administrative Services | Human Resources | Administration | The County is required to ensure that all employees who meet the eligibility requirements are offered and afforded their rights under the Family Medical Leave Act. This involves notifying employees of their rights, requesting documentation from medical providers supporting their request to utilize Family Medical Leave(FML); verifying/confirming information from medical providers to determine if the employee will receive FML, and monitoring and tracking the use of that leave. | 2 | Mandatory | Federal | The Family/Medical Leave Act of 1993 | Compliance with the Family/Medical B Leave Act of 1993 | Meets Mandate Level | Meets Board Level | 100% general fund | Gov |

FTE Total as Submitted by Division 11.00

General Fund Budget for Division MSTU Fund Budget for Division Other Funds Budget for Division **Budget Total for Division**

FY 18 Adopted FY 17 Adopted 804,357 747,183 \$ 804,357 747,183 \$

| | 1 | | 1 | | 1 | | | Level of | Level of | | |
|---|---|--------------------------------|---|-----|---------------|------------------------|-------------------------------|----------|----------------------|-------------------|-------------|
| | | | | | | | | Service | Service | | |
| | | | | | Mandatory/ | Federal/ | Minimum Quantifiable Level of | (LOS) - | (LOS) - | | |
| Department Name | Division Name | Program Name | Description | FTE | Discretionary | State/ Local Authority | Service Required by Authority | Mandate | Board | Funding Source | Focus Area: |
| Community and Administrative Services | Organizational Development & Training | Employee Skills Development | The purpose of the Organizational Development and Training (ODT) Office is to develop, build and/or launch online and instructor-led professional competency and leadership development programs that build the capabilities of operational leaders, front-line leaders, high potential employees and other critical talent employees under the Board of County Commissioners. This is done by engaging divisional and departmental leaders and other key stakeholders in the program design and focus; managing the launch, metrics and modifications to address changing needs over time. Additionally, this office develops, builds and launches non-leadership related learning that builds the capabilities of existing and new County employees, and provides them with the skills, tools, knowledge and job aids/resources needed to perform efficiently and effectively. | 2 | Discretionary | N/A N/A | N/A | N/A | Meets Board Level | 100% general fund | Gov |
| Community and Administrative Services | Organizational Development & Training | Compliance Training | Through the use of live instructor-led and online learning courses, ODT partners with the Human Resources, Equal Opportunity, Purchasing Offices and others to deliver compliance courses for current and new employees to support the Board's commitment to ensuring that all employees comply with federal, state and local rules, regulations, policies and procedures. By ensuring compliance, not only does our organization become a safer, more hospitable place to work and learn, but we also lower the risk of being financially penalized due to non-compliance. We also partner with other training providers and departments in order to centralize information and record-keeping related to department-specific compliance training efforts. | AT | Discretionary | N/A N/A | N/A | N/A | Meets Board Level | 100% general fund | Gov |
| Community and Administrative Services | Organizational Development & Training | Consulting | The ODT Office is dedicated to offering programs and services that recruit, retain, and develop top-quality and high-performing managers and staff. Our organizational development (OD) services focus on developing work units, divisions and teams. From strategic planning to managerial coaching, retreat facilitation, and leadership training, our services are delivered by an experienced OD practitioner dedicated to the County's success. Strategic Planning • Clarify strategic purpose, team values, goals, and action items to help move a team forward Managerial Coaching • One-on-one sessions designed to help individuals gain new skills and overcome obstacles that stand in the way of a team's progress. Work Group/Division/Departmental Assessment • Tools such as interviews, surveys, and assessments, including the MBTI to identify key issues and opportunities for improving team/unit/department effectiveness. | AT | Discretionary | N/A N/A | N/A | N/A | Meets Board Level | 100% general fund | Gov |
| Community and Administrative Services | Organizational Development & Training | Management Academy | Provide new and existing managers and supervisors with the tools, skills, knowledge and job aids/resources they need in order to effectively lead their work group in the most cost-efficient, highly-productive manner, and with a focus on developing and grooming staff to advance within the County structure. These programs and ongoing workshops are based on a County-specific competency structure (knowledge, skills, and behaviors) needed to be a successful leader or manager in our environment. | AT | Discretionary | N/A N/A | N/A | N/A | Meets Board Level | 100% general fund | Gov |

FTE Total as Submitted by Division

2.00

General Fund Budget for Division MSTU Fund Budget for Division Other Funds Budget for Division Budget Total for Division

| FY 17 Adopted | | FY 1 | 18 Adopted |
|---------------|---------|------|------------|
| \$ | 208,341 | \$ | 220,097 |
| \$ | - | \$ | - |
| \$ | - | \$ | - |
| \$ | 208,341 | \$ | 220,097 |

| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local | Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area |
|---|----------------------|---|---|-------|-----------------------------|--------------------------|--|---|---|---|--------------------------|------------|
| Community and Administrative Services | Tourist Development | Visitors and | A full-service visitor's bureau that is completely funded by the Local Option Tourist Tax and receives no General Fund support. The official destination marketing and management organization that directs, facilitates and coordinates visitor and convention development. It has the responsibility for research, marketing and promoting the destination, collateral fulfillment and partnering for product development including support facilities and service. The advocate for the tourism industry in building community relations, partnerships, and volunteer programs. | 7 | Mandatory | Local | Local Ordinances 87-6 92-43 00-18 01-08 01-15 10-006 10-007 | 87-6 established the collection of 2% Tourist Tax, the Tourist Development Council, and provided for the funding of a Tourism Bureau. 92-43 established the collection of an additional 1%. 00-18 restructured the funding formula set forth in 87-6. 01-08 empowered the Tax Collector to administrate the collection of the Tourist Tax. 10-006 Amended 38.01 to impose an additional one-percent (the 4th Percent) Tourist Development Tax; 10-007 Amended 38.01 to impose an additional one-percent (the 5th Percent) Tourist Development Tax; No minimum staff requirement identified. | 3 | Above Boa | ard 100% Tourist Tax | Eco |
| <u></u> | Touriet Bevelepinent | 1 | | l' | Internation | 20001 | | 1 . | FY 17 Ado | | FY 18 Adopted | 1200 |
| | | | FTE Total as Submitted by Division | 7.00 | | | | General Fund Budget for Division MSTU Fund Budget for Division | \$ \$ | | - \$ - \$ | - |
| | | | | | | | | Other Funds Budget for Division Budget Total for Division | \$ \$ | 4,724,1 4,724,1 | | |
| Community and Administrative Services | UF/IFAS Extension | 4-H, Family and Consumer Sciences, Horticulture and | Provides informal educational programs and unbiased scientific information to citizens through: seminars, workshops, demonstrations, field days, newsletters, brochures, fact sheets, or individual consultations. Individual services include: crop, livestock and pesticide recommendations, pest identification, soil and forage testing, restricted-use pesticide certification training, financial management, food preservation and safety, youth development, etc. Pesticide testing and certification trainings are State mandated. Funding from Alachua County represents only 37% of their total budget. Currently, all 67 Florida counties have an Extension Office. | 10 | Discretionary/ Mandatory | N/A | Pesticide Training & Exams FL Chapter 482 & 487 | N/A | Meets | Meets Boa Level | ard 100% General Fund | Eco |
| | - | | , - | | <u>'</u> | 1 | · | | FY 17 Ado | nted | FY 18 Adopted | • |
| | | | FTE Total as Submitted by Division | 10.00 | | | | General Fund Budget for Division MSTU Fund Budget for Division Other Funds Budget for Division Budget Total for Division | \$ \$ \$ \$ | 411,24 411,24 | 47 \$ | - |
| | | | FTE Total as Submitted by Department | 76.25 | | | | General Fund Budget for Department MSTU Fund Budget for Department Other Funds Budget for Department Budget Total for Department | FY 17 Ado \$ \$ \$ | 9,747,6 4,776,3 14,523,9 | - \$ 855 \$ 4,838,1 | - 58 |

| | | <u> </u> | | | | | 1 | | II aval -1 | II aval -1 | 1 | 1 |
|-------------------------------|----------------|------------------|--|----------|-----------------------------|--------------------------|--------------------------|---|---|---|-------------------|-------------|
| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local | Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
| Community Support Services | Administration | N/A | Provides organizational leadership to the department in the areas of budget and finance, human resources, program development, performance management and quality improvement. Provides departmental oversight in the areas of strategic planning, data management, technology, contracts, purchasing, communications, public relations, inter-governmental relations, legislative affairs and emergency management, (ESF 6, 11,15). Directs and monitors the delivery of services to the citizens of Alachua County, as prescribed in the Health and Human Services Master Plan and BoCC's Guiding Vision. Serves as liaison to the Public Health Department. Division Directors and Program Managers report directly to Department Director and two Assistant Directors. | d | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100% General Fund | Gov |
| Community Support Services | Administration | Fiscal | Provide fiscal technical support to the Department and its Divisions under the direction of OMB. This includes purchasing, payroll, budget development and monitoring. This program is responsible for accounts receivables, payables, invoices, grants management, inventory control, interdepartmenta billings, budget transfers and amendments, order and purchase office supplies and provides oversight of department service contracts. | | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100% General Fund | Gov |
| Community Support Services | Administration | Office Support | Responsible for Customer Service, Human Resources Management, Data Management and Information Technology for the Department. Provides administrative and facilities support to the Department Divisions; manages building utilization for staff and citizens; serves as liaison to County Departments, and teams; processes BoCC agenda items, Greensheets and contracts for signature. | 4 | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100% General Fund | Gov |
| Community Support Services | Administration | Medicaid | State mandated County cost share for inpatient hospital and nursing home care for residents of Alachua County who are Medicaid recipients. | AT | Mandatory | State | FS Chapter 409 & HB 5301 | | Meets Mandate Level | Meets Board Level | 100% General Fund | Gov |
| Community Support Services | Administration | Medical Examiner | State mandated service that conducts autopsies, investigates cause of death and approves all cremations for those who die in Alachua County. This mandated service historically exceeds the budgeted amount due to the indeterminate nature of forecasting deaths requiring autopsies. | AT | Mandatory | State | FS Chapter 406 | Per FS Chapter 406.08(1) "Fees, salaries, and expenses may be paid from the general funds or any other funds under the control of the board of county commissioners. The district medical examiner shall submit an annual budget to the board of county commissioners." | Meets Mandate Level | Meets Board Level | 100% General Fund | PS |
| Community Support Services | Administration | MTPO/MVT | Provides payment for transportation of disadvantaged citizens in the unincorporated area of Alachua County and participants in the Foster Grandparent Program. Provides transportation to FGP volunteers that is used as match for the FGP Grant. | АТ | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | мѕти | SSW |

FTE Total as Submitted by Division 10.0

General Fund Budget for Division MSTU Fund Budget for Division Other Funds Budget for Division Budget Total for Division

 FY 17 Adopted

 \$
 6,492,538
 \$
 5,653,932

 \$
 \$

 \$
 6,492,538
 \$
 5,653,932

11

| | | | | | | | | | Level of Service | Level of Service | | |
|-------------------------------|--|------------------------------------|---|------|-----------------------------|--------------------------|-------------------------|--|---------------------|--------------------------|-----------------------------------|-------------|
| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local | Authority | Minimum Quantifiable Level of Service Required by Authority | (LOS) - Mandate | (LOS) - Board | Funding Source | Focus Area: |
| | | | | 1 | | 0.00.07 =0.00. | | Control required by realismy | | | i anamy course | |
| | | | The Children's Services Advisory Board is dedicated to making the needs of children, prenatal to 5 years of age, a priority for local government and the community. The responsibilities of the Children's Services Advisory Board (CSAB) include: making recommendations to the Board of County Commissioners regarding the creation of an independent special district, recommending innovative and creative programs, gathering data that will be helpful to the Board of County Commissioners pertaining to the needs of children and their families, making recommendations to the Board of County | | | | | | | | | |
| | | | Commissioners regarding funding and provision of funds for local agencies | | | | | | | | | |
| Community Support Services | Children's Services Council | Children's Services Advisory Board | benefitting children and their families, and working with agencies to prevent overlapping of services. | 0.5 | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100% General Fund | SSW |
| 3111000 | Courion | ravioury Board | overlapping of controco. | 0.0 | Discretionary | 14/74 | 1471 | 1971 | 14/71 | 120701 | 100% Contolar Land | 10011 |
| | | | FTE Total as Submitted by Division | 0.50 | | | | General Fund Budget for Division | FY 17 \$ | Adopted 1,744,901 | FY 18 Adopted \$ 1,324,338 | 0 |
| | | | FTE Total as Submitted by Division | 0.50 | | | | MSTU Fund Budget for Division | \$ \$ | | \$ 1,324,330 | - |
| | | | | | | | | Other Funds Budget for Division | \$ | 122,990 | \$ | <u>-</u> _ |
| | | | | | | | | Budget Total for Division | \$ | 1,867,891 | \$ 1,324,338 | 8 |
| | | | | | | | | | | | | |
| | | | Administer Surtax Use Fund to contracted non-profits agencies for the delivery of health care services to eligible residents. | | | | | | | | | |
| Community Support | | | Provides access to health care services for working uninsured residents with limited incomes. This includes primary medical care, prescription | 1 | | | Alachua County | | | Meets Board | 100% CHOICES SUR | |
| Services | CHOICES | N/A | assistance, dental care and disease management/health education. | 0.5 | Mandatory | Local | Ordinance Chapter 39.10 | N/A | N/A | Level | Tax | SSW |
| | | | | | | | | | FY 17 Adop | ted | FY 18 Adopted | |
| | | | FTE Total as Submitted by Division | 0.50 | | | | General Fund Budget for Division | \$ | | \$ | - |
| | | | | | | | | MSTU Fund Budget for Division Other Funds Budget for Division | \$ | | \$ \$ 886,589 | - |
| | | | | | | | | Budget Total for Division | \$ | 662,073 662,073 | | |
| | | | | 1 | | | | | | | | |
| | 0 | Community America | Administers County funds to contracted non-profit agencies for the delivery of poverty reduction services to low-income residents. Funding categories | | | | | | | | | |
| community Support | Community Agency Partnerships Program | Community Agency Partnerships | targeted to achieving this reduction are: Child Safety (aged 6 to 18); Child Education (aged 6 to 18); Disabled/Health Maintenance; Homeless/Housing; | | | | | | | Meets Board | | |
| ervices | (CAPP) | Program (CAPP) | Hunger Relief; and Seniors. | 0.5 | Discretionary | N/A | N/A | N/A | N/A | Level | 100% General Fund | SSW |
| | | | | | | | | | FY 17 Adop | ted | FY 18 Adopted | |
| | | | FTE Total as Submitted by Division | 0.50 | | | | General Fund Budget for Division | \$ | 1,187,992 | | 8 |
| | | | | | | | | MSTU Fund Budget for Division Other Funds Budget for Division | \$ \$ | | \$ \$ | - |
| | | | | | | | | Budgeted total for Division | \$ | 1,187,992 | | 8 |
| | | | | | | | | | | | | |
| | | | The CSSP is designed to break the cycle of poverty and improve the quality | | | | | | | | | |
| | | | of life for those citizens in need of supportive services. By building partnerships with business, faith-based organizations, educational | | | | | | | | | |
| ommunity Support | Community | Community Self | IDARTNERSHIPS WITH DUSINESS, TAITH-DASED ORDANIZATIONS, EQUICATIONAL | | | | | | | Meets Board | | |

| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Loca | Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|------------------|---------------------------------|---|--|------|-----------------------------|-------------------------|-----------|--|---|---|----------------------------|-------------|
| ommunity Support | Community Stabilization Program | Homelessness Empowerment Center Oversight Advisory Board | This program provides oversight of the collaborative partnership with governmental, non-profit, private sector organizations and citizens to reduce homelessness through the following programs, Respite Care, GRACE MarketPlace/Empowerment Center, the Empowerment Center Oversight Advisory Board and the Citizens Workgroup. | AT | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100% General Fund | SSW |
| | | | | I | , | • | 1 | , | EV 17 | ' Adopted | FY 18 Adopted | 1 |
| | | | FTE Total as Submitted by Division | 0.50 | | | | General Fund Budget for Division | \$ | 1,744,901 | \$ 427,13 | 30 |
| | | | | | | | | MSTU Fund Budget for Division Other Funds Budget for Division | \$ \$ | - 122,990 | \$ \$ 122,31 | - 7 |
| | | | | | | | | Budget Total for Division | \$ | 1,867,891 | | |
| | | | | | | | | | | | | |
| | | | The County Crisis Center (ACCC) services include 24-hour telephone crisis | | | | | | | | | |
| | | | counseling that is administered via local crisis lines, 311/Rumor Control. The ACCC also provides 24-hour face-to-face counseling and crisis | | | | | | | | | |
| | | | intervention services including: (a) emergency walk-in counseling, (b) | | | | | | | | | |
| | | | daytime counseling appointments, (c) Family Clinic counseling appointments for couples and families (d) emergency crisis intervention | | | | | | | | | |
| | | | mobile outreach [Care Team], (e) community trauma response services, (f) | | | | | | | | | |
| | | | Survivors of Suicide Support Group, and (g) counseling for the Alachua County Employee Assistance Program. The ACCC has approximately 120 | | | | | | | | | |
| | | | highly trained volunteers who provide the majority of these services. In | | | | | | | | | |
| | | | addition, the ACCC offers extensive training and education in suicide and | | | | | | | | | |
| | | | crisis intervention to professional and community organizations, businesses, and specialized programs for medical and mental health professionals. The | | | | | | | | | |
| | | | ACCC coordinates the Crisis Intervention Team (CIT) Training for local law | | | | | | | | | |
| | | | enforcement agencies. ACCC is also a highly regarded training site for | | | | | | | | | |
| | | | psychology and counseling graduate students. A contract with NAMI (National Alliance on Mental Illness) is also under the oversight of the Crisis | | | | | | | | | |
| mmunity Support | | | Center, which provides community education activities related to mental | | | | | | | Meets Board | | |
| rvices | Crisis Center | Crisis Center | illness. | 6 | Discretionary | N/A | N/A | N/A | N/A | Level | 100% General Fund | PS |
| | | | FTE Total as Submitted by Division | 6.00 | | | | General Fund Budget for Division | FY 17 Ado | pted 439,177 | FY 18 Adopted \$ 459,83 | 12 |
| | | | The Total as Submitted by Division | 0.00 | | | | MSTU Fund Budget for Division | \$ \$ | | \$ | - |
| | | | | | | | | Other Funds Budget for Division | \$ | 18,000 | • | 00 |
| | | | | | | | | Budget Total for Division | \$ | 457,177 | | 32 |
| | | | | | | | | | | | | |
| | | | Recruits and places volunteers aged 55 and older in public, private non- | | | | | | | | | |
| | | | profit, and proprietary health care organizations serving children with special | | | | | | | | | |
| | | | or exceptional needs (e.g. public schools and not-for-profit day care | | | | | | | | | |
| mmunity Support | Foster Grandparent | Foster Grandparent | centers). FGP provides a modest stipend to low-income senior volunteers who fall below 200% of the Federal Poverty Line, which supplements their | | | Federal | | | | Meets Roard | 68% Federal; | |
| rvices | Program (FGP) | Program (FGP) | income. This Program is funded by a Federal grant with County cash match. | 3 | Discretionary | & Local | N/A | N/A | N/A | Level | 32%General Fund | ssw |
| | | | | | | | | | FY 17 Ado | pted | FY 18 Adopted | |
| | | | FTE Total as Submitted by Division | 3.00 | | | | General Fund Budget for Division | \$ | | \$ 108,56 | 33 |
| | | | | | | | | MSTU Fund Budget for Division | \$ | - | \$ | - |
| | | | | | | | | Other Funds Budget for Division | \$ | | \$ 483,75 | 55 |
| | | | | | | | | Budget Total for Division | \$ | - | \$ 592,31 | 8 |

| | 1 | <u>, </u> | | 1 | | | I | | II aval at | II aval at | | |
|-------------------------------|---|---|---|-----|--|--------------------------|--|---|---|---|--|-------------|
| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local | Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
| Community Support Services | Housing Rehab and State Initiatives | SHIP Funded Housing Programs | SHIP (State Housing Initiatives Partnership) is a state-funded affordable housing program designed to create partnerships that produce and preserve affordable homeownership and multi-family housing. SHIP loans are used to assist income-eligible households to obtain and maintain affordable housing. A partnership has been created to provide Rapid Rehousing services using City of Gainesville and Alachua County SHIP funds. | | Mandatory | State | FSS 420.9072 | Expend funds in compliance with all local and state program requirements. | Meets Mandate Level | Meets Board Level | 100% SHIP (State of Florida) | ssw |
| Community Support Services | Housing Rehab and State Initiatives | Neighborhood | Alachua County receives CDBG funds from the State of Florida's Department of Economic Opportunity (DEO) on a competitive basis. CDBG funding for Housing Rehabilitation is used to make substantial home repairs, and in some cases, to replace substandard housing stock in Alachua County. Neighborhood Stabilization Program (NSP) - Alachua County completed NSP 1 and NSP 3 grants to acquire and rehab 36 foreclosed homes in neighborhoods distressed by high foreclosure rates. The three organizations providing NSP rental housing are the Alachua County Housing Authority, Meridian Behavioral Healthcare, and Neighborhood Housing and Development Corporation. The County has a subrecipient agreement and conducts annual monitoring of each organization. | | Discretionary | Federal; State | HUD/DEO | N/A | N/A | Meets Board Level | 100% Community Development Block Grant funded; 100% Neighborhood Stabilization Program (NSP) Federal/State grant funds. The NSP program funding is nearing completion. | ssw |
| Community Support Services | Housing Rehab and State Initiatives | County Funded Housing Programs | County Funded Programs: Alachua County Housing Finance Authority - Housing provides staffing for the Alachua County Housing Finance Authority In addition to the liaison responsibilities, Housing Staff manage the invoicing and collection of annual administration fees earned by the Housing Finance Authority from developers who have participated in Multi-family Mortgage Revenue Bond Issues. Housing Staff implement the Emergency Home Repair Program under the Alachua County Housing Finance Authority Housing Assistance Plan. | | Discretionary | Local | BoCC and ACHFA | N/A | N/A | Meets Board Level | Fund 850 ACHFA and General Fund | ssw |
| Community Support Services | Housing Rehab and State Initiatives | Housing Rehab and State Initiatives | This Program supports the Preservation and Enhancement District which is a Non Ad Valorem Special Taxing District. By assisting members of the neighborhood with special activities, lawn maintenance other beautification efforts, citizens feel a stronger sense of attachment to their community which helps reduce vandalism, graffiti, and vacant units. The entire focus of this Program is to empower individuals and communities in their quest to become independent and self-reliant in their efforts to reduce and/or eliminate the cycle of poverty. | | Mandatory (Preservation and Enhancement District) | Local | Alachua County Ordinance Chapter 71 | Provide an annual balanced budget including annual community enhancement projects | N/A | Meets Board Level | Non Ad Valorem Special Assessment | I Eco |
| Community Support Services | CABHI (Cooperative Agreement to Benefit Homeless Individuals) | Agreement to Benefit Homeless | CABHI is a federal grant funded program that provides Outreach Services to the chronically homeless. It also provides access to new substance abuse and mental heath treatment services through a fully funded Assertive Community Treatment (ACT) Team | 2 | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100% Federal Substance Abuse and Mental Health Services Administration (SAMHSA) grant | ssw |

FTE Total as Submitted by Division

General Fund Budget for Division MSTU Fund Budget for Division Other Funds Budget for Division Budget Total for Division

| FY 17 Adopted | | FY ² | 18 Adopted |
|---------------|---------|-----------------|------------|
| \$ | 126,799 | \$ | 164,406 |
| \$ | - | \$ | - |
| \$ | 845,706 | \$ | 1,019,634 |
| \$ | 972,505 | \$ | 1,184,040 |
| | | | |

14

| OUL | IIIIMI | \mathbf{U} | | | | | | | | | | |
|-------------------------------|---------------------|--|--|------|--|--------------------------|-------------------|--|---|---|-------------------|-------------|
| Department Name | | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local | Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
| Community Support Services | Public Health Unit | Health Dept., Influenza Vaccine, WeCare | Provides funding for the following: Primary Care, WeCare (specialty care) and the annual influenza vaccine program. | AT | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100% General Fund | ssw |
| | | | | | | | | | FY 17 Adop | ntad | FY 18 Adopted | |
| | | | FTE Total as Submitted by Division | 0.00 | | | | General Fund Budget for Division | \$ | 1,043,362 | | 4 |
| | | | | | | | | MSTU Fund Budget for Division Other Funds Budget for Division | \$ | | \$ \$ | - |
| | | | | | | | | Budget Total for Division | \$ | 1,043,362 | · · | 4 |
| Community Support | | | Funding to Meridian Behavioral Health Services for behavioral healthcare services. County dollars provide local match to draw down Federal and | | | | | | | Meets Board | | |
| Services | Public Partnerships | Meridian | State funds. | AT | Discretionary | N/A | N/A | N/A | N/A | Level | 100% General Fund | PS |
| | | | | | | | | | FY 17 Adop | oted | FY 18 Adopted | |
| | | | FTE Total as Submitted by Division | 0.00 | | | | General Fund Budget for Division MSTU Fund Budget for Division | \$ | 595,556 | | 6 |
| | | | | | | | | Other Funds Budget for Division | \$ \$ | 200,000 | \$ \$ | - |
| | | | | | | | | Budget Total for Division | \$ | 795,556 | | 6 |
| Community Support Services | Social Services | Please see descriptions of programs and services listed below | Provides social service assistance to eligible, low-income residents for primary health care/prescriptions, vision/hearing exams, rent/mortgage and utility payments, urgent special needs, public transportation, final disposition and eligibility determination for County fee waivers. This program provides direct services to some of the County's needlest residents. The Division has implemented a "Housing First" model to address homelessness through a Rapid Rehousing program. | | Some areas of Social Services, as noted below, are mandated | State & Local | See Below | N/A | N/A | N/A | 100% General Fund | ssw |
| Community Support Services | Social Services | Health Care Responsibility Act (HCRA) | State mandated payment for eligible indigent county residents receiving emergency services at out-of-county Florida hospitals. | AT | Mandatory | State | FS Chapter 154 | Alachua County is financially responsible for qualified indigent County residents treated in out of county participating hospital. | Meets Mandate Level | Meets Board Level | 100% General Fund | ssw |
| | | (************************************** | l l l l l l l l l l l l l l l l l l l | 7 | Managery | Oldio | | parasiparasiparasi | | | | |
| Community Support Services | Social Services | Indigent Burials | State mandated disposal (cremation preferred) of unclaimed and indigent human remains. Eligible deceased are those low-income residents whose household income was or below 150% of the Federal Poverty Level Guidelines. | АТ | Mandatory | State | FS Chapter 406.05 | Per FS Chapter 406.50 "All public officers, agents or employees of every county, city, village, town or municipality and every person in charge of any prison, morgue, hospital, funeral parlor, or mortuary and all other persons coming into possession, charge, or control of any dead human body or remains which are unclaimed or which are required to be buried or cremated at public expense are hereby required to notify, immediately, the anatomical board, whenever any such body, bodies or remains come into its possession, charge or control." | | Above Board Level | 100% General Fund | ssw |
| | | | | | | | | | | | | |
| Community Support Services | Social Services | Prescription Assistance | Provides financial assistance to obtain prescribed medication, medical supplies and equipment for low income residents living at or below 150% of the Federal Poverty Level Guidelines. | АТ | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100% General Fund | ssw |

| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Loca | I Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|-------------------------------|------------------|----------------------------------|---|-------|-----------------------------|-------------------------|-------------|---|---|---|---|--------------|
| Community Support Services | Social Services | Primary Care | Provides financial assistance to access primary care and outpatient diagnostic services for low-income residents living at or below 150% of the Federal Poverty Level Guidelines. | AT | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100% General Fund | SSW |
| Community Support Services | Social Services | Housing Stabilization Assistance | Provides rent, mortgage and utilities assistance to eligible low-income residents living at or below 150% of the Federal Poverty Level Guidelines to prevent eviction and utility cut off. This program helps to prevent homelessness by keeping families intact and in their homes. | AT | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100% General Fund | SSW |
| | | | FTE Total as Submitted by Division | 7.00 | | | | General Fund Budget for Division MSTU Fund Budget for Division Other Funds Budget for Division Budget Total for Division | FY 17 Adop \$ \$ \$ \$ | 1,227,060 | \$ 3,501 | - |
| Community Support Services | Veteran Services | N/A | There are over 20,000 Veterans in Alachua County, many of whom are returning from active duty. Through individual and group sessions, County Veteran Service Staff assist Veterans and their families to obtain benefits. | 4 | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100% General Fund | SSW |
| | | | FTE Total as Submitted by Division | 4.00 | | | | General Fund Budget for Division MSTU Fund Budget for Division Other Funds Budget for Division Budget Total for Division | FY 17 Adop \$ \$ \$ \$ | 194,778 | \$ 158 | - |
| Community Support Services | Victim Services | | Provides services to victims of violent crimes through 24/7 crisis intervention, counseling, emergency response, assistance with victim compensation, assistance with medical attention, group support, information and referral, urgent special needs related to the crime, personal advocacy, criminal justice support and accompaniment for victims of sexual assault and personal injury crimes. Services are provided in collaboration with law enforcement and the judicial system. 4.75 FTE's are funded through Victims of Crime Act (VOCA) grant and 1 FTE funded through a partnership with Gainesville Police Department and 2.25 FTE funded by Florida Council Against Sexual Assault (FCASV). | 13 | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | Multiple funding Sources: General Fund State Grants and City of Gainesville Contract | |
| Community Support | Victim Services | Child Protection Team | The Child Protection Team is tasked with funding medical exams conducted on children abandoned, abused and/or neglected. Counties are mandated to pay for those exams. | | Mandatory | State | FS 39.304 | N/A | N/A | Above Board Level | | PS |
| | | | FTE Total as Submitted by Division | 13.00 | | • | • | General Fund Budget for Division MSTU Fund Budget for Division Other Funds Budget for Division Budget Total for Division | FY 17 Adop \$ \$ \$ \$ | 514,581 | FY 18 Adopted \$ 535,093 \$ \$ 522,160 | . |
| | | | FTE Total as Submitted by Department | 50.00 | | | | General Fund Budget for Department MSTU Fund Budget for Department Other Funds Budget for Department Budget Total for Department | FY 17 Adop \$ \$ \$ \$ | 13,566,744 | \$ 3,073,814 | - |

| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local | Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|--------------------------------|--|---|---|-----|-----------------------------|--------------------------|-------------------------------|--|---|---|---|-------------|
| | | (Dori Slosberg Driver's Ed; Legal Aid, and Juvenile | Monitor fee collections for special funds. Adjust budgets for revenues and expenditures as required. Review supporting documentation provided by | | | | | Dori Slosberg Driver's Education Fund: Additional fines added to traffic violations are collected. The total amount of fines collected is available for invoicing to the SBAC for direct costs of driver's education training. Legal Aid: All fines collected are remitted to Three Rivers Legal Aid. Minimum level of funding requirement is \$71,964 annually. If fines do not total that amount, the shortfall must be covered through General Fund. Juvenile Detention Center: Total statewide costs of funding all detention centers are passed onto the counties based on a formula which determines the county of residence for each youth detained. Monthly billings are based on prior year actual usage and the appropriated budget for the fiscal year. At the end of the State fiscal year a true-up is done and additional costs may be billed to each county or credited to a county based on actual operating costs and | | Meets Board | Dori Slosberg: Funded through fines collected. Legal Aid primarily funded through fines collected, minor funding may be required from General Fund to meet the State mandated funding level. Juvenile Detention Center 100% | |
| Court Services Court Services | Aids and Assistance Aids and Assistance | Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant (CJMHSAG) | agencies to ensure timely and accurate payments. The CJMHSAG is a three (3) year state grant from the Department of Children and Families. It is made to Meridian Behavioral Health Care, although it was previously made directly to Alachua County. A local cash match from the general fund and an in-kind match from Court Services, provides additional resources to address the substance abuse and mental health treatment needs of those adults involved in the criminal justice system. A team of forensic professionals and peer specialists provide case management and treatment services focused on a reduction in jail stays and State Hospital commitments. Alachua County uses these funds to contract with Meridian for all services. | AT | Mandatory Discretionary | State N/A | FS 318.121; 939.185; 985.2155 | The CJMHSAG program effectively reduces criminal behaviors resulting in fewer arrests and the amount of time spent in jail as measured one year after program completion. According to the FY 2014-16 CJMHSAG evaluation data, the program achieved on average a 78% reduction in the number of new charges and a 73% decline in days spent in jail for all participants 2 years after program admission. | Level | Meets Board | General Fund. State of Florida Department of Children and Families \$1,500,000, Alachua County General Fund (substantial portion of the 100% match required and met using MIWG funds of \$1,110,000 and in-kind support from Court Services of \$240,000.) Other limited cash and in-kind match | |
| Court Services | Aids and Assistance | Mental Illness Work Group (MIWG) | The Mental Illness Work Group provides resources to address the mental health treatment needs of those adults involved in the criminal justice system. Funds are used to contract with Meridian Behavioral Healthcare for needed treatment and case management services. | AT | Discretionary | N/A | N/A | The Mental Illness Work Group funding is blended with CJMHSAG funding to provide additional services and staffing in support of jail diversion efforts and meet grant match requirements. After exhausting statutory relief options, and showing proof that reimbursement | N/A | Meets Board Level | General Fund | PS |
| Court Services | Inmate Medical | Inmate Medical | Court Services manages the payments of medical care, treatment, hospitalization and transportation for any person ill, wounded, or injured during or at the time of arrest. | AT | Mandated | State | FSS 901.35 | is not possible from alterative sources, the County's General Fund if the arrest was for violation of a state law or county ordinance. | Meets Mandate Level | Meets Board Level | General Fund | PS |

FTE Total as Submitted by Division

General Fund Budget for Division MSTU Fund Budget for Division Other Funds Budget for Division Budget Total for Division
 FY 17 Adopted
 FY 18 Adopted

 \$ 3,972,000
 \$ 3,802,000

 \$ \$

 \$ 1,118,000
 \$ 273,000

 \$ 5,090,000
 \$ 4,075,000

17

| | Т | | | | | | 1 | II ovel of | II ovel of | | 1 |
|-----------------|------------------------------------|--------------------|---|----------|---------------|--|--|---------------------|---------------------|---|-------------|
| | | | | | | | | Level of Service | Level of Service | | |
| | | | | | Mandatory/ | Federal/ | Minimum Quantifiable Level of | (LOS) - | (LOS) - | | |
| Department Name | Division Name | Program Name | Description | FTE | Discretionary | State/ Local Authority | Service Required by Authority | Mandate | Board | Funding Source | Focus Area: |
| Court Services | Clinical and Therapeutic Program | | Offers an intensive community supervision and treatment program with routine judicial oversight for felony defendants with substance use or co-occurring disorders: Offers a minimum of one year intensive supervision Reduces criminogenic risk through substance abuse and mental health treatment, education and employment referral and assistance, and other necessary service referrals. Reduces community, health care, social service, and criminal justice costs Reduces recidivism Reduces jail population by approximately 25 inmates per day Direct service integration with court service OPUS (out-patient treatment) program and court service Metamorphosis (residential treatment) program Contract service integration with Meridian for Intensive Out-Patient treatment services. Successful completion requires stable employment (or educational program), valid driver license, and demonstration of drug-free lifestyle State Attorney dismisses original charges for successful diversion participants resulting in increased future employment, education, and housing opportunities. Court disposes of original charges according to the plea agreement for post-plea participants, reducing potential jail, prison, and additional judicial, clerk, prosecution, and defense costs. Drug Court also operates the treatment court drug testing laboratory (1.0 FTE) and provides supervision and administrative support (2.0 FTE) of Veterans Treatment Court and Mental Health Court, Integrated operation with Mental Health Court, Veterans Treatment Court, Metamorphosis, and Work Release Provides additional drug testing services for other court service programs (e.g. day reporting, probation, and pretrial services) | FTE 4.00 | Discretionary | Local (State Mandates Pending) Authority Judicial Administrative Order 4.10 FSS 397.334 | The Administrative Orders do not mandate minimum service levels. Program meets necessary requirements. | | | 100% General Fund with revenue from client fees | |
| Court Services | Clinical and Therapeutic Progra | Veterans Treatment | Provides intensive community supervision and treatment programming with routine judicial oversight for qualified military veteran misdemeanor and felony defendants with substance use, mental health, or co-occurring disorders: • Offers a minimum of one year intensive supervision • Reduces criminogenic risk through substance abuse and mental health treatment, education and employment referral and assistance, and other necessary service referrals • Reduces community, health care, social service, and criminal justice costs • Reduces recidivism • Reduces recidivism • Reduces jail population by approximately 5 inmates per day • Direct service integration with U.S. Veterans Administration treatment and medical services and court service Metamorphosis (residential treatment) program • Successful completion requires stable employment (or educational program), valid driver license, and demonstration of drug-free lifestyle • State Attorney dismisses original charges for successful diversion participants resulting in increased future employment, education, and housing opportunities. • Court disposes of original charges according to the plea agreement for post-plea participants, reducing potential jail, prison, and additional judicial, clerk, prosecution, and defense costs. | 1.00 | Mandatory | Judicial Administrative Order 4.19 FSS 394.47891 FSS 948.16 Local FSS 397.334 | No Mandated Service Level. | N/A | N/A | 100% General Fund | PS |

Budget Fiscal Services:Perf Mgmt: 2018 LOS Matrix

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| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local | Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|-----------------|--------------------------------------|--------------------------------|--|------|-----------------------------|--------------------------|---|--|---|---|--|-------------|
| | | | Provides community supervision and treatment with routine judicial oversight for misdemeanor and felony defendants with mental health or co-occurring disorders: • Reduces criminogenic risk through mental health treatment, substance abuse treatment, medication management, and other necessary service referrals • Reduces community, health care, social service, and criminal justice costs • Reduces recidivism • Reduces jail population by approximately 20 inmates per day • Direct service integration with Meridian mental health and residential services and court service Metamorphosis (residential treatment) programming • Successful completion requires stable employment (or educational program) if applicable, valid driver license (if applicable), demonstration of stable medication management regime, and demonstration of drug-free lifestyle • Average supervision time of approximately six months to one year • State Attorney dismisses original charges for successful participants resulting in increased future employment, education, and housing opportunities (program is diversion only) | | | | | | | | | |
| Court Services | Clinical and Therapeutic Programs | Mental Health Court and Felony | Felony Forensics Division offers competency restoration service and monitoring for felony defendants incompetent to proceed with the legal process. Refers defendants to appropriate treatment provider and monitors defendant treatment progress. Maximum supervision is five years State Attorney prepares post-competency decision and referral to appropriate treatment court or prosecution | 1.00 | Mandatory | Local | Judicial Administrative Order 4.08 and Administrative Order 4.09 FSS 907.014; 903.47; FSS 916.12 et seq. Fla.R.Crim.Proc. 3.210; 3.217. | Administrative Order does not mandate minimum service level. Program meets necessary requirements. | N/A | Meets Board Level | I 100% General Fund | PS |
| Court Services | Clinical and Therapeutic Programs | | A Residential treatment program for adult, chronic Substance Dependence clients or clients with co-occurring disorders, (both mental health and substance abuse). Licensed by the Department of Children and Families and receives state funding. Alternative to jail, which is historically supported by judiciary system both for residential and aftercare services and is part of the continuum of care for other programs. Length of stay 6-12 months; Clinical Staff have master's degrees with mental health training. Intense therapy provided using Cognitive Behavior Therapy, an evidence based practice. Trauma, mental health, and family issues are also addressed by therapeutic interventions. Psycho-educational groups such as; parenting, anger management, life skills and relapse prevention planning are provided. Employment required (unless they are disabled) prior to graduation. Two transitional housing units that allow people to save money and have a slow, stable and structured transition back into the community. Participants pay 50% of their income to the program while employed. Intensive Aftercare treatment available following a successful completion of residential treatment. | 8.50 | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | General Fund (56.6%), revenue from client fee contract with Department of Children and Familie | es, ent |
| Court Services | Clinical and Therapeutic Programs | OPUS Outpatient | Onsite Licensed Substance Disorder/ Co-Occurring Disorder Outpatient& Aftercare Treatment Program: Screening, Assessment, Level of Care Recommendations and eligibility determinations for Drug Court & Day Reporting clients. Provides onsite outpatient individual & group treatment using Evidence Based Practices. Performs case coordination with Treatment Court & Day Reporting staff, attends Court Events, & consults with medical & psychiatric providers. Provides Aftercare Treatment for Completers to prevent recidivism. | | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | | PS |

Budget Fiscal Services:Perf Mgmt: 2018 LOS Matrix

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| Department Name | Division Name Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|-----------------|---|--|-------|-----------------------------|------------------------------------|---|---|---|---|-------------|
| Court Services | Clinical and Therapeutic Programs Work Release | A 24 hour community corrections program for up to 65 adults; males and females • Non-violent, minimum risk offenders • Participants work, seek employment, or attend school full time in the community • Participants pay room and board to offset the cost of their incarceration • Participants are required to pay financial obligations to the court and/or child support • All program participants are required to attend anger management and be screened for substance abuse component • Random urinalyses, breathalyzer tests, and job checks ensure compliance with core program expectations of responsible behavior and maintaining employment. • Cognitive Behavioral Therapy and Motivational Interviewing techniques are utilized by staff to facilitate positive change for participants. | 11.00 | Discretionary | FSS N/A 951.24 | N/A | N/A | Meets Board Level | 100% General Fund with revenue from resident room and board offsetting 1/4 of annual program cost | PS |
| Court Services | Balance 360 Clinical and Substance Abuse Therapeutic Programs | | 2.00 | Discretionary | N/A FAC 65D-30 | N/A | N/A | Meets Board Level | 100% General Fund | PS |
| Court Services | Clinical and Therapeutic Programs Administration | The Administration staff provides leadership and support including, clerical functions, accounts payable, payroll, budgeting, fee collections, purchasing, performance measurements, maintain and account for the Work Release Inmate Trust Fund, maintain inventory of assets, ensures contract compliance and provides HR, IT and decision support. Also, maintains and provides support for the Department information system and access to the criminal justice information network equipment including connectivity, security, and proper operation as required by the FDLE and FBI. | 5.40 | Discretionary | N/A N/A | N/A | N/A | Meets Board Level | 100% General Fund | ssw |
| Court Services | Social Security Clinical and Benefits Therapeutic Programs Coordination | The Sr. Clinical Forensic Social Worker/Benefit Coordinator is member of CJMHSAG Grant Forensic Team and works closely with Forensic Team of Meridian Behavioral Healthcare, Inc. He/she oversees and coordinates all the activities/efforts relating to SSI/SSDI Benefit for people with disabilities while in the Alachua County Jail and in the community. The Coordinator assists in submitting new applications, benefit reinstatement, benefit appeal process and the general benefit application follow-up with SSA, DDS and ODAR offices. The Sr. Clinical Forensic Social Worker/Benefit Coordinator's employs SOAR Model in assisting people with disabilities to obtain SSI/SSDI Benefits. | 1.00 | Discretionary | N/A N/A | N/A | N/A | Meets Board Level | General fund. | PS |

FTE Total as Submitted by Division

37.90

General Fund Budget for Division MSTU Fund Budget for Division Other Funds Budget for Division Budget Total for Division

| FY 17 Adopted | | FY 1 | 8 Adopted |
|---------------|-----------|------|-----------|
| \$ | 2,660,017 | \$ | 2,804,287 |
| \$ | - | \$ | - |
| \$ | 767,761 | \$ | 817,142 |
| \$ | 3,427,778 | \$ | 3,621,429 |

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| | | | | | Mandatory/ | Federal/ | | Minimum Quantifiable Level of | Level of Service (LOS) - | Level of Service (LOS) - | | |
|-----------------|--|--|--|------|---------------|------------|--|-------------------------------|--------------------------------|--------------------------------|--|-------------|
| Department Name | Division Name | Program Name | Description | FTE | Discretionary | State/ Loc | al Authority | Service Required by Authority | Mandate | Board | Funding Source | Focus Area: |
| Court Services | Investigations and Community Supervision | Investigations | Per Florida Statute, Pretrial Investigations are completed on arrestees for First Appearance Hearings 365 days a year. Staff interviews defendants and verifies information via phone contact with relatives, friends, employers, etc.; and reviews local, State and National and State criminal histories. Staff also complete and review pretrial risk and needs assessments on all interviewees. Staff compile and present Pretrial Investigative Summaries to the Court that include a criminal history review, preliminary risk / needs assessments and information related to whether the persons are high risk domestic violence, sexual and/or other violent offenses. Pretrial Services Court Officers also attempt to contact victims of domestic violence during the investigation process to ascertain whether there are safety and/or security concerns that need to be reported to the Judge during First Appearance. The Judiciary uses the investigation to make informed release or detention decisions, including orders for treatment and/or other special release conditions, based on Florida Statutes which address public safety. | 7.50 | Mandatory | Local | Judicial Administrative Order 4.03 FS 907.41;907.043, 903.47; Florida Rules of Criminal Procedure 1.130; ABA Standards 10-1.1 to 10-6. | .1 N/A | N/A | Meets Board Level | 100% General Fund | PS |
| Court Services | Investigations and Community Supervision | Centralized Screening Team (CST) | Court Services has a jail population review process that is performed by a Centralized Screening Team (CST). CST screens eligible detainees who remain in custody 96 hours after their First Appearance Hearing. In collaboration with the Department of the Jail, the judiciary and treatment partners, the Pretrial Release Assessment Specialists develop and propose release plans to manage low risk offenders on lower cost community based supervision. Referrals for program screenings are made by defense attorneys and community partners for defendants in a pretrial status who remain in custody and are appropriate for Court Services programs or expedited sentencing at bond reduction hearings. | 3.50 | Discretionary | N/A | Judicial Administrative Order 4.03 | N/A | N/A | Meets Board Level | 100% General Fund | PS |
| Court Services | Investigations and Community Supervision | Case Management | Pretrial Case Management provides the judiciary with a cost effective alternative to incarceration pending case disposition. The defendant's supervision can be customized to address their risk and needs while addressing concerns the Court may have about an unsupervised release. Defendants supervised in the community pending case disposition have the opportunity to work and take care of their family while freeing up jail bed space for high risk defendants. Pretrial Services works in partnership with community based social service and treatment providers. Pretrial defendants are referred to local community treatment providers for services as ordered by the court. Substance abuse, mental health and other forms of treatment reduce the likelihood of re-arrest and failure to appear for court. | 6.70 | Discretionary | Local | Judicial Administrative Order 4.03 FS 907.41;907.043, 903.47; Florida Rules of Criminal Procedure 1.130; ABA Standards 10-1.1 to 10-6. | .1 N/A | N/A | Meets Board Level | 100% General Fund | PS |
| Court Services | Investigations and Community Supervision | Electronic Monitoring/Global Positioning Satellite (EM/GPS) | Pretrial Services fully utilizes technology and provides Electronic Monitoring (EM), Global Positioning Satellite (GPS) and EM monitors compliance with curfew conditions. GPS monitors their whereabouts 24/7 and is an excellent tool to monitor compliance with inclusion and exclusion zones. Participants are allowed to maintain employment, stay or enroll in school, attend treatment and medical appointments. Defendants who are not indigent are required to pay the fees associated with their supervision. This program is also an alternative to jail for inmates with significant medical issues. | 1.00 | Discretionary | N/A | Judicial Administrative Order 4.03 FS 907.41;907.043, 903.47; Florida Rules of Criminal Procedure 1.130; ABA Standards 10-1.1 to 10-6. | .1 N/A | N/A | Meets Board Level | 100% General Fund, however the program generates revenue from a monitoring fee. | PS |

Budget Fiscal Services:Perf Mgmt: 2018 LOS Matrix

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| | | | | | | | | | Level of Service | Level of Service | | |
|-----------------|--|----------------------------------|---|------|-----------------------------|-----------------------|---|--|---------------------------|----------------------|---|-------------|
| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Lo | cal Authority | Minimum Quantifiable Level of Service Required by Authority | (LOS) - Mandate | (LOS) - Board | Funding Source | Focus Area: |
| Court Services | Investigations and Community Supervision | Probation | The Probation program provides judges with a cost effective alternative to sentencing misdemeanor and traffic offenders to jail. Probationers are supervised in the community by staff who monitor compliance with conditions ordered by the court. Conditions of supervision may include monthly reporting, participating in treatment, maintaining employment, completing community service work, paying court assessed fines/court cost, restitution and cost of supervision and to incur no new law violations. Probation officers are required to visit probationers at their place of residence and/or their place of employment. | 6.50 | Discretionary | Local | Judicial Administrative Order 4.12 FS948.01 | There is no minimum staff or resource requirements identified. The program has supervised an average monthly caseload of 206 cases per Officer. | Meets Mandate Level | Meets Board Level | 100% General Fund, however the program generates revenues in the form of Cost of Supervision fees. | PS |
| Court Services | Investigations and Community Supervision | Probation - Domestic Violence | Specialized caseloads are designated for offenders charged with domestic battery. These caseloads require specialized training and experience dealing with probationers who exert abusive power and control issues over their victims. Additionally, caseloads involve a high level of victim contact and rapid response when victims may be endangered by probationers who violate court orders. Supervising Officers operate with public safety of victims as their primary concern. Violation of no-contact with victim orders could result in jail sentences of up to 364 days. | 3.50 | Discretionary | Local | Judicial Administrative Order 4.12 FS948.01 | There are no minimum staff or resource requirements identified. However, for a specialized high risk caseloads with enhanced supervision requirements, an average caseload of 75 probationers is recommended per national probation standards. | N/A | Meets Board Level | 100% General Fund, however the program generates revenues in the form of Cost of Supervision fees. | PS |
| Court Services | Investigations and Community Supervision | Day Reporting | Day Reporting is an intensive form of community supervision designed for pretrial defendants and sentenced offenders who pose high risks with accompanying high needs. Consequently, program participants have daily contact with program staff to allow for effective oversight and supervision of their cases in a community based program verses being incarcerated in jail. Individuals are required to participate in treatment, educational, and rehabilitative activities according to structured schedules. In addition to being utilized as a final alternative for individuals failing to comply with previous county probation sentences, the program also serves as an alternative to pretrial incarceration for defendants who would remain in custody but for the structure provided through Day Reporting Program. Staff in this program also supervise Thermal Alcohol Detection (TAD). TAD is for pretrial defendants and sentenced misdemeanor offenders needing the most intensive level of community supervision in all Court Services venues. TAD monitors their compliance with abstaining from the use of alcohol. | 2.30 | Discretionary | N/A | FS 948.01 and 907.041 | The Florida Statutes do not directly address Day Reporting Programs. However, they can be utilized for supervision of both pretrial and probationary clients. There are no minimum staff or resource requirements identified. | N/A | Meets Board Level | 100% General Fund. | PS |
| Court Services | Investigations and Community Supervision | Community Service | The Community Services Program recruits and coordinates governmental and non-profit agencies as worksites so that individuals can complete community service hours as ordered by the Court. These hours are ordered as a condition of county or state probation, as conditions of deferred prosecution agreements with the State Attorney and City Attorney Offices. Staff monitors the completion of hours/days worked. Compliance is reported back to appropriate entities. Program participants assigned to community service work hours are placed at worksites according to their skills, location, and criminal history. Worksites, including agencies that address the needs of children and their families are available to be worked days, nights, and weekends. | 2.00 | Discretionary | State; Loc | FS 948.031; Judicial Administrative Order 4.12 | Community Service may be required as a condition of probation. There are no minimum staff or resource requirements identified. | N/A | Meets Board Level | 100% General Fund, however the program generates revenues in the form of Program Service/Orientation fees | s. PS |
| Court Services | Investigations and Community Supervision | Community Service - Work Crew | The Community Service Work Crew Program provides a sentencing option for Courts in lieu of weekend and short term jail sentences. Judges sentence offenders to a specified number of days on Work Crew, which operate 7 days a week. Work Crews provide assistance to non-profit/governmental agencies, including other County Departments that experienced staff and service level reductions, and to agencies with a focus on preservation of natural resources. This program is also used to sanction Drug Court participants who do not adhere to program rules and policies. | 3.00 | Discretionary | State; Loc | Judicial Administrative Order 4.12 | The statutes do not directly address this service and as such there are no minimum staff or resource requirements identified. However, the program provides an option for judges to use Direct Sentence in lieu of incarceration. | | Meets Board Level | 100% General Fund, however the program generates revenues in the form of Program Service/Orientation fees | s. PS |

Budget Fiscal Services:Perf Mgmt: 2018 LOS Matrix

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| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|-----------------|--|--------------|--|------|-----------------------------|--|--|---|---|--|-------------|
| Court Services | Investigations and Community Supervision | | The Community Service - Level 1 Compliance Program provides community supervision to individuals placed on traffic and misdemeanor probation by monitoring payments of court costs, completion of community service hours, attendance of specified classes, collecting payments for cost of supervision and other special conditions. Misdemeanor and traffic cases are sentenced to this level of supervision when they need to comply with court ordered conditions. | 2.00 | Discretionary | Judicial Administrative Order 4.12 State; Local FS 948.01; 948.031 | N/A | N/A | Meets Board | 100% General Fund, however the program generates revenues in the form of Cost of Supervision fees. | PS |
| | Investigations and Community | | Provide criminal histories (approx. 1,000/mo.) for Pretrial which are used to communicate critical information for First Appearance Court that is held 365 day/yr. Greet and direct Probation and Community Service clients and visitors. Receive and transfer calls, complete intake of new clients, input data into the department information system, and provide criminal histories. Also, assist with reporting Failure to Appear and other types of violations. The administrative staff also provides leadership and support including, clerical functions, accounts payable, payroll, budgeting, fee collections, purchasing, performance measurements, criminal background investigations, assist with grant monitoring and reporting, maintain inventory of assets, ensures contract compliance and provides HR, IT and decision support. Also, maintains and provides support for the Department information system and access to the criminal justice information network equipment including connectivity, security, and proper operation as required | | | | | | Meets Board | | |

| | | | FY 17 A | dopted | FY 18 A | Adopted |
|--------------------------------------|-------|------------------------------------|---------|------------|---------|------------|
| FTE Total as Submitted by Division | 51.35 | General Fund Budget for Division | \$ | 3,507,658 | \$ | 3,948,63 |
| | | MSTU Fund Budget for Division | \$ | - | \$ | |
| | | Other Funds Budget for Division | \$ | - | \$ | |
| | | Budget Total for Division | \$ | 3,507,658 | \$ | 3,948,637 |
| | | | FY 17 A | dopted | FY 18 A | Adopted |
| FTE Total as Submitted by Department | 89.25 | General Fund Budget for Department | \$ | 10,139,675 | \$ | 10,554,924 |
| | | MSTU Fund Budget for Department | \$ | - | \$ | |
| | | Other Funds Budget for Department | \$ | 1,885,761 | \$ | 1,090,142 |
| | | Budget Total for Department | \$ | 12,025,436 | \$ | 11,645,066 |

| | | | | | Mandatory/ | Federal/ | Minimum Quantifiable Level of | Level of Service (LOS) - | Level of Service (LOS) - | | |
|-----------------------------|---|--|---|------|---------------|--|---|--------------------------------|--------------------------------|---------------------------------------|------------|
| Department Name | Division Name | Program Name | Description | FTE | Discretionary | State/ Local Authority | Service Required by Authority | Mandate | Board | Funding Source | Focus Area |
| Environmental Protection | Environmental Protection Administration | Administration | Provide leadership and administrative support services for the department's technical programs. General administrative and fiscal support services assist in meeting the department's financial management, procurement, human resources, public records, risk management, and document management needs in compliance with County policies, procedures, and best practices. The EPD Director provides Alachua County leadership and direction on environmental protection issues, including drinking water protection and land conservation. FTE Total as Submitted by Division | | Mandatory | Local: Alachua County Code, Chapter 73, Environment; Chapter 77, Water Quality Code; Chapter 353, Hazardous Local Materials Management Code | County Code, Title 7, Chapter 73, Sec73-04: The county department of environmental services is hereby designated as the agency responsible for the administration of the county's pollution control program, referred to in this chapter as the "local program." The department shall have such personnel as shall be deemed necessary by the board. No specific staff requirements identified in mandates. Water Quality Code 77.05: EPD Director is designated as the county officer responsible for the administration and enforcement of this chapter. HMMC 353.25: EPD Director is designated as the county officer responsible for the administration and enforcement of this code. Alachua County Emergency Management Plan-ESF 10: requires technical expertise and leadership in Hazardous Materials and Environment for Emergency Support Function 10 by the EPD Director and technical staff. General Fund Budget for Division MSTU Funds Budget for Division Other Funds Budget for Division Budget Total for Division | | Level ted 259,925 2,000 | \$ \$ | Gov |
| Environmental Protection | Natural Resources Protection | Environmental Planning, Review, and Compliance | Environmental planning, review and analysis, compliance, education, and enforcement to ensure compliance with the Comprehensive Plan and county code as they relate to regulated natural resources. Proactively provide natural resources protection through the local land use planning process by the specific mandate of Florida Statute 125 & 163.3161, an exclusive authority of local governments not available to water management districts, state, or federal permitting agencies. Provide technical assistance in response to the public, development representatives, and other governmental agencies. Provide expert natural resources testimony. Conduct complaint investigations, compliance inspections, enforcement activities, and reviews for administrative permits, development and plat reviews, Comprehensive Plan Amendment requests, and zoning applications. | | Mandatory | State: FS 125.01(g) & 125.01(j) FS 163.3161; FDEP Basin Management Action Plan (BMAP) Local: Comp. Plan; ULDC Ch 401 Section 401.20; ULDC Ch 402 Section 402.04; ULDC Ch 406 Natural and Historic Resources Protection; Charter Amendment 1; Part II, Title II, Ch 21, State; Local Article V, Section 21.61 ACC | Required per Florida Statutes, Alachua County Comprehensive Plan and Alachua County ULDC. No specific staff or resource requirements identified in mandates. Current staff levels are needed to meet current levels of services for land use, zoning, development review, DRC staffing, and compliance and to maintain, track and update data annually on environmental issues, conditions, and trends in Alachua County necessary to provide proper long-term planning. | Meets Mandate Level | Level | General Fund | NR |
| | | | FTE Total as Submitted by Division | 5.70 | | | General Fund Budget for Division MSTU Fund Budget for Division Other Funds Budget for Division Budget Total for Division | FY 17 Adop \$ \$ \$ | 549,941 - | \$ 593,071 \$ 20,000 \$ 613,071 | -) |

Budget Fiscal Services:Perf Mgmt: 2018 LOS Matrix

| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local | Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|-----------------------------|-------------------------------|-----------------|---|-----|-----------------------------|--------------------------|--|---|---|---|---|-------------|
| Environmental Protection | Water Resources Protection | Water Resources | Countywide implementation and enforcement of Water Quality, Wastewater Treatment Facilities, Landscape Irrigation (selected municipalities) and Landscape Fertilizer (selected municipalities) Codes. Implementation and enforcement of the Water Quality and Water Quantity (Conservation) requirements of the ULDC. Monitor ambient surface water and groundwater resources. Inspect wastewater treatment plants, construction sites and other regulated facilities. Implement the Illicit Discharge Detection Program through the Gainesville Clean Water Partnership (Alachua County, City of Gainesville, Florida Department of Transportation). Respond to citizen complaints regarding Water Resources. Execute Water Resources grants and contracts with FDEP and Water Management Districts. Represent the County in regional Water Quality and Water Supply planning groups. Conduct Water Resources public outreach workshops and training events to increase environmental awareness. | | Mandatory | | Plan, ULDC, Ch. 406, Article 8 - Springs and High Aquifer Recharge Areas, Article 10 - Wellfield Protection, Article 11 - Wells and Septic Tanks, Article 12 - Wastewater Treatment Facilities; ACC, Ch. 77, Water Quality Code, Ch. 73 Environment; Ch 78 Fertilizer Code, Ch. 79 Irrigation Code, Section 1.4. Relation to municipal | requirements of the Clean Water Partnership stormwater permit. Conduct ambient monitoring for fecal coliform source assessment, required BMAP monitoring, and ambient nutrient monitoring in surface water and groundwater. Local: Implement water quality protection and water conservation provisions of the ULDC | Meets Mandate Level | | 46% General Fund; 41% NPDES contract; 8% MSTU; 17 Other contracts | NR |
| Environmental Protection | Water Resources Protection | Stormwater | Implementation and management of the stormwater assessment program. Ranking, conceptual design, implementation and management of the stormwater water quality improvement and restoration projects associated with the stormwater assessment program. Maintenance and verification of stormwater assessment database. Provide advice to citizens on addressing stormwater issues related to their property. General stormwater water quality related services. | | Mandatory | Federal; | Areas; Chapter 407, Article 9 Stormwater Management. ACC, Ch. 77, Water Quality Code, Ch. 73 Environment; Section 1.4. Relation to | Federal & State: Compliance with State mandated pollutant load reductions under Orange Creek Basin and the Santa Fe River Basin Management Action Plans (BMAPs). Local: Implement stormwater water quality protection provisions of the ULDC and County Codes. | Meets Mandate Level | Meets Board Level | 100% Stormwater Assessment | NR |

FTE Total as Submitted by Division 8.73

General Fund Budget for Division MSTU Fund Budget for Division Other Funds Budget for Division Budget Total for Division

FY 18 Adopted FY 17 Adopted 459,208 359,462 \$ 64,249 \$ 954,280 255,059 \$ 1,413,488 678,770 \$

25

| Implement and enforch the Hazardous Materials Management Code (HMMX). Implement this state of Protes Hazardous Wates Final Outselfly Generatory Program (SQS). Conduct compliance asistance and variet reduction to the generation of regulated investigations of hazardous materials issues. Response to hazardous materials issues, Response to hazardous materials issues, Response to hazardous materials issues. Response to hazardous materials issues response to hazardous materials issues. Response to hazardous materials issues response to hazardous materials incompleted profession of the Contry Control of the Contry Control of the Contry Control of the | Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|--|-----------------|---------------------|---------------------|--|------|-----------------------------|---|---|---|---|---|-------------|
| FTE Total as Submitted by Division BYSTU Fund Budget for Division S - \$ Other Funds Budget for Division S - \$ Other Lord Budget for Division S - \$ Other Funds Budget for | | Hazardous Materials | Hazardous Materials | (HMMC). Implement the State of Florida Hazardous Waste Small Quantity Generator Program (SQG). Conduct compliance verification, compliance assistance and waste reduction assistance inspection at regulated hazardous materials storage facilities. Provide Hazardous Materials education to the general public. Provide response to complaint investigations of hazardous materials issues. Response to hazardous materials discharges. Provide technical oversight of assessment, cleanup and remediation of contaminated sites such as the Cabot / Koppers Superfund site. Provide development review of contaminated sites or | 5.26 | Mandatory | waste management assessments, FAC 62-731, County and Regional Hazardous Waste Management Programs. Local: ACC, Ch 353, Hazardous Materials Management Code, Section 1.4. Relation to municipal ordinances | management assessments within the county according to guidelines established under FS 403.7225. Local: Implement hazardous materials management requirements provisions | Mandate | Meets Board | Materials User Fees; 52% Solid Waste | NR |
| FTE Total as Submitted by Division BYSTU Fund Budget for Division S - \$ Other Funds Budget for Division S - \$ Other Lord Budget for Division S - \$ Other Funds Budget for | | | | | | | | | Adopted | Adopted | FY 18 Adopted | |
| Provide a County-wide system for the proper disposal, reuse and recycling of hazardous materials and wastes, automotive fluids, household chemicals, unwanted pharmaceuticals, waste vegetable oil, latex paint and electronic waste materials generated by households and small businesses. Manages a central Hazardous Waste Collection and Management Facility and provides and maintains 5 Hazardous Waste drop-off locations throughout the County. Conducts mobile hazardous waste conducts 8 Neighboring County Cooperative Hazardous Waste Collection events in events and receives monetary incentive for management of these events. Work in conjunction with companion EPD programs for Hazardous Materials Management and Small Quantity Generator facility in provide that the County village of the County will be a state of low cost hazardous waste disposal option to small businesses. Provide that the County village in the control of the Comp. Plan mandates plant that the County will maintain and | | | | FTE Total as Submitted by Division | 5.26 | | | General Fund Budget for Division | \$ | • | • | - |
| Provide a County-wide system for the proper disposal, reuse and recycling of hazardous materials and wastes, automotive fluids, household chemicals, unwanted pharmaceuticals, waste vegetable oil, latex paint and electronic waste materials generated by households and small businesses. Manages a central Hazardous Waste Collection and Management Facility and provides and maintains 5 Hazardous Waste drop-off locations throughout the County. Conducts mobile hazardous waste collection events in eighborhoods and small municipalies. Through F126 of the Solid Waste and to implement conservation programs Local. Policy Work in conjunction with companion EPD programs for Hazardous Materials Work in conjunction with companion EPD programs for Hazardous Materials Management and Small Quantity Generator facility inspections to provide low cost hazardous waste disposal of the County. In through 1.7.6 of the Solid Waste element of the Comp. Plan mandates that the County will maintain and provides and regulate the collection and support fixed hazardous waste collection for off locations at current service levels. Additional 0.6 FTE is villized to support optical state of lorida Coop Grant revenue producing opportunities. | | | | | | | | | | | | |
| Provide a County-wide system for the proper disposal, reuse and recycling of hazardous materials and wastes, automotive fluids, household chemicals, unwanted pharmaceuticals, waste vegetable oil, latex paint and electronic waste materials generated by households and small businesses. Manages a central Hazardous Waste Collection and Management Facility and provides and maintains 5 Hazardous Waste drop-off locations throughout the County. Conducts mobile hazardous waste collection events in eligiborhoods and small municipallities. Through FDEP grant funding conducts 8 Neighboring County Cooperative Hazardous Waste Collection events in events and receives monetary incredives monet | | | | | | | | MSTU Fund Budget for Division | \$ | - | \$ - | - |
| of hazardous materials and wastes, automotive fluids, household chemicals, unwanted pharmaceuticals, waste vegetable oil, latex paint and electronic waste materials generated by households and small businesses. Manages a central Hazardous Waste Collection and Management Facility and provides and maintains 5 Hazardous waste collection events in eighborhoods and small municipalities. Through FDEP grant funding conducts 8 Neighboring County Cooperative Hazardous Waste Collection events and receives monetary incentive for management of these events. Work in conjunction with companion EPD programs for Hazardous Materials Management and Small Quantity Generator facility inspections to provide low cost hazardous waste disposal option to small businesses. Provide | | | | | | | | Other Funds Budget for Division | \$ \$ | | \$ 911,635 | |
| Environmental Protection Pollution Prevention Pollution Prevention Pollution Prevention Protection and Pollution Prevention Pollution Prevention Protection Protectio | | | | | | | | Other Funds Budget for Division | \$ \$ | 884,718 | \$ 911,635 | |

| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|-----------------|----------------------|--------------|---|-------|-----------------------------|--|--|---|---|---------------------|-------------|
| Environmental | | Petroleum | Provide site management for investigation and remediation activities at petroleum contaminated sites in Alachua County and (10) ten neighboring counties via grant contract with Florida Department of Environmental Protection (FDEP). Provide technical review of engineering documents for compliance with FDEP guidelines. Provide financial review and approval of invoices and work orders submitted by engineering contractors. Conduct storage tank compliance inspections and provide enforcement assistance to FDEP for regulated storage tank facilities in Alachua County and (15) fifteen other neighboring counties. Provide assistance to promote owner/operator | | | for control of contamination Local: Policy 4.5.15, 4.5.16 and 4.5.17 Conservation and Open Space | specific contractual funding level and | Meets Mandate | Meets Board | | |
| Protection | Pollution Prevention | Management | compliance with state storage tank regulations. | 12.78 | Mandatory | State; Local Element of the Comp. Plan | achieving contract requirements. | Level | Level | 100% State Contract | NK |

| | | | FY 17 Adopted | FY 18 | Adopted |
|-------------------------------------|-------|------------------------------------|---------------|-------------|-----------|
| FTE Total as Submitted by Division | 18.60 | General Fund Budget for Division | \$ | - \$ | - |
| | | MSTU Fund Budget for Division | \$ | - \$ | - |
| | | Other Funds Budget for Division | \$ 2 | ,045,375 \$ | 2,765,095 |
| | | Budget Total for Division | \$ 2 | ,045,375 \$ | 2,765,095 |
| | | | FY 17 Adopted | FY 18 | Adopted |
| TE Total as Submitted by Department | 40.45 | General Fund Budget for Department | \$ 1 | ,169,328 \$ | 1,328,037 |
| | | MSTU Fund Budget for Department | \$ | 66,249 \$ | - |
| | | Other Funds Budget for Department | \$ 3 | ,185,152 \$ | 4,651,010 |
| | | Budget Total for Department | \$ 4 | .420.729 \$ | 5,979,047 |

Facilities Management

| Facilities Management Facilities Management Facilities Management Facilities Management Facilities Management Facilities Management | Life Safety - Elevators in County | Provides repairs and maintenance to approximately 1.3m square feet of buildings; including HVAC services, plumbing, electrical, carpentry, grounds maintenance and mail services. County maintenance personnel are required to perform life safety functions in County buildings ensuring that elevators are maintained according to safety building codes. For example: In order to verify that elevators are operating in a safe manner, they must be inspected and maintained according to building codes. Monthly checks include cleaning and inspecting machine rooms, cars and pits equipment; replacing indicator lights, lubricating and adjusting door operators, checking and adjusting brakes, lubricating guide rails. Quarterly maintenance includes adjusting car shoes, safety belts, circuits, alarm bell circuit, blow out motors and motor generators, cleaning selector cables and tapes, inspecting and rotating hoist, checking and adjusting hydraulic valves. Annual maintenance includes: checking guide stems, oil in motor bearings, brakes, and other mechanical equipment ensuring that they perform to satisfy the standards specified in Florida State Code 100.2 and 1002.3. Repair work must be performed according to Chapter 30 of the Florida Building Codes, ASME A17.1, ASME A90.1, ASME B20.1, ALI ALCN, ASME A17.3. ASME A18.1, and other regulations regarding maintenance of elevators including inspections. | 41.3 | Mandatory/ Discretionary Mandatory Mandatory | State State | Prevention Code Rule Ch. 69A-60. Uniform Fire Safety Standards for | Minimum Quantifiable Level of Service Required by Authority Compliance with Florida Statute, the Florida Constitution, Florida Building, Fire and Life Safety Standards Compliance with Uniform Fire Safety | Meets Meets Meets Mandate Meets Mandate | Level of Service (LOS) - Board Meets Board Level | Funding Source 100% general fund | GOV |
|--|---|---|------|---|--------------|--|---|--|---|-----------------------------------|-----|
| Facilities Management Facilities Managem | Building, Maintenance & ment Repairs Life Safety - Elevators in County | Provides repairs and maintenance to approximately 1.3m square feet of buildings; including HVAC services, plumbing, electrical, carpentry, grounds maintenance and mail services. County maintenance personnel are required to perform life safety functions in County buildings ensuring that elevators are maintained according to safety building codes. For example: In order to verify that elevators are operating in a safe manner, they must be inspected and maintained according to building codes. Monthly checks include cleaning and inspecting machine rooms, cars and pits equipment; replacing indicator lights, lubricating and adjusting door operators, checking and adjusting brakes, lubricating guide rails. Quarterly maintenance includes adjusting car shoes, safety belts, circuits, alarm bell circuit, blow out motors and motor generators, cleaning selector cables and tapes, inspecting and rotating hoist, checking and adjusting hydraulic valves. Annual maintenance includes: checking and adjusting hydraulic valves. Annual maintenance includes: checking guide stems, oil in motor bearings, brakes, and other mechanical equipment ensuring that they perform to satisfy the standards specified in Florida State Code 100.2 and 1002.3. Repair work must be performed according to Chapter 30 of the Florida Building Codes, ASME A17.1, ASME A90.1, ASME B20.1, ALI ALCN, ASME A17.3. ASME A18.1, and other regulations regarding maintenance of elevators including | 41.3 | Mandatory | State/ Local | Section 125.01 (1) C. Florida Statute; Article V of the State of Florida Constitution, Fire Code and Life Safety Standards FSS Ch. 633; FL Administrative Code Ch. 69A; FL Fire Prevention Code Rule Ch. 69A-60. | Compliance with Florida Statute, the Florida Constitution, Florida Building, Fire and Life Safety Standards | Meets Mandate Level | Meets Board Level | - | |
| Facilities Management Facilities Managem Facilities | Building, Maintenance & ment Repairs Life Safety - Elevators in County | Provides repairs and maintenance to approximately 1.3m square feet of buildings; including HVAC services, plumbing, electrical, carpentry, grounds maintenance and mail services. County maintenance personnel are required to perform life safety functions in County buildings ensuring that elevators are maintained according to safety building codes. For example: In order to verify that elevators are operating in a safe manner, they must be inspected and maintained according to building codes. Monthly checks include cleaning and inspecting machine rooms, cars and pits equipment; replacing indicator lights, lubricating and adjusting door operators, checking and adjusting brakes, lubricating guide rails. Quarterly maintenance includes adjusting car shoes, safety belts, circuits, alarm bell circuit, blow out motors and motor generators, cleaning selector cables and tapes, inspecting and rotating hoist, checking and adjusting hydraulic valves. Annual maintenance includes: checking and adjusting hydraulic valves. Annual maintenance includes: checking guide stems, oil in motor bearings, brakes, and other mechanical equipment ensuring that they perform to satisfy the standards specified in Florida State Code 100.2 and 1002.3. Repair work must be performed according to Chapter 30 of the Florida Building Codes, ASME A17.1, ASME A90.1, ASME B20.1, ALI ALCN, ASME A17.3. ASME A18.1, and other regulations regarding maintenance of elevators including | 41.3 | Mandatory | State | Section 125.01 (1) C. Florida Statute; Article V of the State of Florida Constitution, Fire Code and Life Safety Standards FSS Ch. 633; FL Administrative Code Ch. 69A; FL Fire Prevention Code Rule Ch. 69A-60. | Compliance with Florida Statute, the Florida Constitution, Florida Building, Fire and Life Safety Standards | Meets Mandate Level | Meets Board Level | - | |
| Management Facilities Managem Facilities | Maintenance & Repairs Life Safety - Elevators in County | buildings; including HVAC services, plumbing, electrical, carpentry, grounds maintenance and mail services. County maintenance personnel are required to perform life safety functions in County buildings ensuring that elevators are maintained according to safety building codes. For example: In order to verify that elevators are operating in a safe manner, they must be inspected and maintained according to building codes. Monthly checks include cleaning and inspecting machine rooms, cars and pits equipment; replacing indicator lights, lubricating and adjusting door operators, checking and adjusting brakes, lubricating guide rails. Quarterly maintenance includes adjusting car shoes, safety belts, circuits, alarm bell circuit, blow out motors and motor generators, cleaning selector cables and tapes, inspecting and rotating hoist, checking and adjusting hydraulic valves. Annual maintenance includes: checking guide stems, oil in motor bearings, brakes, and other mechanical equipment ensuring that they perform to satisfy the standards specified in Florida State Code 100.2 and 1002.3. Repair work must be performed according to Chapter 30 of the Florida Building Codes, ASME A17.1, ASME A90.1, ASME B20.1, ALI ALCN, ASME A17.3. ASME A18.1, and other regulations regarding maintenance of elevators including | 41.3 | | | Article V of the State of Florida Constitution, Fire Code and Life Safety Standards FSS Ch. 633; FL Administrative Code Ch. 69A; FL Fire Prevention Code Rule Ch. 69A-60. Uniform Fire Safety Standards for | Compliance with Florida Statute, the Florida Constitution, Florida Building, Fire and Life Safety Standards | Mandate Level | Level | 100% general fund | GOV |
| | Elevators in County | in County buildings ensuring that elevators are maintained according to safety building codes. For example: In order to verify that elevators are operating in a safe manner, they must be inspected and maintained according to building codes. Monthly checks include cleaning and inspecting machine rooms, cars and pits equipment; replacing indicator lights, lubricating and adjusting door operators, checking and adjusting brakes, lubricating guide rails. Quarterly maintenance includes adjusting car shoes, safety belts, circuits, alarm bell circuit, blow out motors and motor generators, cleaning selector cables and tapes, inspecting and rotating hoist, checking and adjusting hydraulic valves. Annual maintenance includes: checking guide stems, oil in motor bearings, brakes, and other mechanical equipment ensuring that they perform to satisfy the standards specified in Florida State Code 100.2 and 1002.3. Repair work must be performed according to Chapter 30 of the Florida Building Codes, ASME A17.1, ASME A90.1, ASME B20.1, ALI ALCN, ASME A17.3. ASME A18.1, and other regulations regarding maintenance of elevators including | | Mandatory | State | - | Compliance with Uniform Fire Safety | | Meets Board | | |
| | <u> </u> | | | | | Elevators: 69-A-47 | Standards for Elevator: 69-A-47 | Level | Level | 100% general fund | GOV |
| Facilities Management Facilities Managem | Life Safety In Count Buildings (Fire Suppression and | County maintenance personnel are required to perform life safety in County buildings ensuring that they are maintained in a safe manner. Life safety is a totally separate function from maintenance and repairs. County buildings must comply with Federal, State and Local Safety and Fire codes in order to maintain County buildings in a safe manner. The National Fire Protection Association #25 requires all fire alarms and protection systems to be inspected and tested on an annual basis. These inspections shall be performed according to the standards set forth in NFPA Forms 25-13 (inspection, testing, and maintenance of fire sprinkler systems), Form 25-14 (form for inspection, testing, and maintenance of standpipe and hose systems), Form 25-90 (inspection, testing, and maintenance of fire pumps), Form 94-106A (report of inspection and testing of water based fire protection systems quarterly, as well as those requiring annual testing). For example, in order to maintain County buildings in a safe manner, Fire Sprinklers and Riser inspections are required per the National Fire Protection Association 25 Standards for sprinkler inspections and testing of all County buildings. This work shall include fire pumps, sprinkler heads, fire suppression systems, fire risers, Ansul Systems, Halon and FM 200 systems. Fire Alarms systems must be maintained in accordance with National Fire Protection Association Standards 72 Fire Alarms codes. Equipment such as linear beam smoke detectors must be maintained to NFPA 72 standards. Automatic Sprinklers systems shall be tested and maintained according to NAPA 13 codes and manuals. The 5th year sprinkler inspection, test and maintenance of alarm valves (internal), strainers, filters, (internal), gauges (replace), underground piping flow, standpipe flow, high temperature sprinklers (soldier type) and system flushing. Halon suppression system must be tested and serviced as well. | i i | | | Uniform Fire Safety Standards Facilities 69-A-54. | Compliance with Florida Building Code, Florida Fire Prevention Code 907.14 | Meets Mandate | Meets Board | 100% general fund | GOV |

Facilities Management

| Department Name | Division Name Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|--------------------------|--|---|-----|-----------------------------|---|--|---|---|--|-------------|
| Facilities Management | Capital Project & Facilities Management New Construction | Manage the renovation, modification, and alteration of existing buildings and the construction of new buildings. In FY 2017, County Facilities completed over 17 capital projects and is currently operating with over 9 projects supporting the Sheriff, State Attorney, Public Defender, Supervisor of Elections, Tax Collector, Property Appraiser, Clerk of Courts, 8th Judicial Circuit and Departments under the Board of County Commissioners. | 2 | Mandatory | Section 125.01 (1) C. Florida Statute; Article V of the State of Florida Constitution, Fire Code and Life Safety Standards FSS Ch. 633; FL Administrative Code Ch. 69A; FL Fire N/A Prevention Code Rule Ch. 69A-60. | | N/A | Meets Board Level | General fund, MSTU, Impact Fees, Bonds, Solid Waste Fund, Fleet Maintenance Fund, and Court Cost Surcharges (percentages vary with each project) | ICI |
| Facilities Management | Facilities Support Facilities Management Services | Provide administrative direction and oversight in the management of over 15 service-related contracts, 7 Lease Agreements, 11 Facilities Preservation Projects, approximately 250 purchase orders, preparation and tracking of multiple budgets, requisitions, and contract management of all active construction projects | 3 | Mandatory | Section 125.01 (1) C. Florida Statute; Article V of the State of Florida Constitution, Fire Code and Life Safet; Standards FSS Ch. 633; FL Administrative Code Ch. 69A; FL Fire N/A Prevention Code Rule Ch. 69A-60. | у | N/A | Meets Board Level | l 100% general fund | GOV |

| | | | FY 17 Adopted | FY 18 Adopted |
|-------------------------------------|-------|------------------------------------|---------------|-----------------|
| FTE Total as Submitted by Division | 46.30 | General Fund Budget for Division | \$ 5,302, | 792 \$ 6,008,59 |
| | | MSTU Fund Budget for Division | \$ | - \$ |
| | | Other Funds Budget for Division | \$ | - \$ |
| | | Budget Total for Division | \$ 5,302, | 792 \$ 6,008,59 |
| | | | FY 17 Adopted | FY 18 Adopted |
| TE Total as Submitted by Department | 46.30 | General Fund Budget for Department | \$ 5,302, | 792 \$ 6,008,59 |
| | | MSTU Fund Budget for Department | \$ | - \$ |
| | | Other Funds Budget for Department | \$ | - \$ |
| | | Budget Total for Department | \$ 5.302. | 792 \$ 6,008,59 |

| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local | Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|-----------------|---------------------------|--------------------------------------|--|------|-----------------------------|--------------------------|---|--|---|---|------------------------------------|-------------|
| Fire Rescue | Administration | Administration | The Administration Section provides direction and oversight to ensure effective Fire Rescue Operations (fire protection and emergency medical services), Enhanced 911, and Emergency Management services. Our mission is "Public servants dedicated to enhancing and caring for the lives of those in our community through preparedness and an immediate response to any and all of life's emergencies." Services include administrative support and logistical services to field personnel; budget development, oversight and management for all sections of the Department enabling them to accomplish the mission. Administration Section provides oversight of contracts and agreements related to public safety (rural fire/EMS agreements, Fire Services Assistance Agreement, medical directors, FEMA, etc.) | | Discretionary | State; Local | Alachua County Code 21.56, 52; Florida Statutes 252, 365, and 633; Florida Administrative Code 9G-19, 64J, and 69A, 2004/12 Fire/Emergency Medical Services Master Plan. | N/A | N/A | Meets Board Level | 50% General Fund; 50% MSBU Fund | Gov |
| Fire Rescue | Administration/EMS & Fire | General Accounting Branch | The General Accounting Branch coordinates and manages all fiscal operations for the Department and its 292 FTEs. The Branch provides oversight and management of the annual operating budget, grant fund management and reporting, coordination of purchasing and procurement of supplies and equipment, personnel management, accounts payables, payroll, expenditure monitoring and management, annual budget development, and compliance with all Administrative, Fiscal, and Budget policies and procedures. The implementation of technology has allowed FTE stabilization within the Branch. | 3.00 | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 50% General Fund; 50% MSBU Fund | Gov |
| Fire Rescue | Administration | Information and Technology Office | The Information and Technology Office is responsible for technical support of all hardware and software programs within the Department. The staff of 2 provides 24/7 technical support related to the network and specialized software programs and reporting for over 150 computers and 7 servers. The Department currently has several specialized software applications that the Office supports including the electronic EMS and Fire reporting systems, Ambulance Billing software, Fire Personnel management System (Fire Programs), and Telestaff scheduling server management. | | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 50% General Fund; 50% MSBU Fund | Gov |
| Fire Rescue | Administration | Revenue and Collections Branch | The Branch records, bills, and collects the non-tax, fee-based revenue source for Alachua County consisting of user fees related to rescue and transport services. The Branch maintains compliance with all federal and state laws related to insurance, Medicare, and Medicaid billing procedures and policies. The Revenue and Collection Branch provides a collection percent of approximately 80%. This is well above average of other similar agencies of 71%. In 2015, the Branch took over billing services for Bradford County EMS and added 3.0 FTEs to manage the workload. | 9.00 | Discretionary | N/A | ACC 21.56, 52 | | N/A | | General Fund 37% and Fees 63% | Gov |

FTE Total as Submitted by Division

17.05

General Fund Budget for Division MSTU Fund Budget for Division Other Funds Budget for Division Budget Total for Division

 FY 17 Adopted
 FY 18 Adopted

 \$ 286,341
 \$ 297,943

 \$ 249,750
 \$ 261,102

 \$ 7,754
 \$ 22,125

 \$ 543,845
 \$ 581,170

30

| Emergency Management performs sechnical docts in the development impronouncement and comparement of a Currely wite disease program for the propose form of comparement of a Currely wite disease program for the propose form of comparement of a Currely wite disease program for the propose form of the propose | Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local | Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|--|-----------------|----------------|--------------|---|------|-----------------------------|--------------------------|---|---|---|---|----------------|-------------|
| FTE Total as Submitted by Division 4.00 General Fund Budget for Division S 297,467 \$ 309,889 MSTU Fund Budget for Division Other Funds Budget for Division S 280,208 \$ 325,272 Budget Total for Division Budget Total Budget Total for Division Budget Total for Division Budget Total Budget Tota | Fire Rescue | 0 , | | implementation and management of a County-wide disaster program that encompasses mitigation, preparedness, response and recovery. The section develops and maintains the following documents: Comprehensive Emergency Management Plan (CEMP), Continuity of Operations Plan (COOP), Local Mitigation Strategy (LMS) and Post Disaster Redevelopment Plan (PDRP). Emergency Management is the custodial agency for the County's Emergency Operations Center (EOC). Provides planning, training and exercises for local government staff, non-profit agencies, businesses and citizens in order to be prepared for disasters and incidents of National Significance. Conducts annual plan reviews for Health Care Facilities and Hazard Analysis of chemical facilities in the county. Responsible for the development and maintenance of operational plans supporting preparedness, response, and recovery. Civil Preparedness Guide recommends agencies employ 1-5 full time staff for populations of 100,000 - | 4.00 | Mandatory | N/A | 1 ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' ' | Emergency Management is the Florida Statute and FAC requires a program director. Community preparedness Guide (CPG) 1-5 Objectives for Local Emergency Management. It provides a range of staffing based on a range of population. The range that Alachua County currently falls into based on population is 100,000-250,000. This staffing range is 3-5. Currently the | Above Mandate | | | PS |
| MSTU Fund Budget for Division Stage (1976) Stage | | | | ETE Total on Cubacittad by Division | 4.00 | | | | Canada Fund Dudgat for Division | | | • | 20 |
| Enhanced 911/ Communications Section Communications Section Communications Section Enhanced 911/ Fire Rescue FIRE Total as Submitted by Division FIRE Total Submitted Sub | | | | FIE Total as Submitted by Division | 4.00 | | | | MSTU Fund Budget for Division | \$ \$ \$ | , | - \$ | - |
| Coordinates compliant county-wide addressing of the unincorporated area and contracting municipalities; maintains E-911 addressing databases, operates a Geographic Infiritation System (GIS), maintains 911 call answering equipment, upgrades 911 equipment. Infitiates necessary actions to mitigate the impact of an interruption of 911 services. Investigates and resolves 911 misroutes. Manages radio and communication equipment and Section Communications Fire Rescue Section Communications Fire Total as Submitted by Division 5.95 Mandatory N/A FSS 365.172; ACC 21.56 Counties with an enhanced 911 system employee staff to implement and maintain the system. State Statute specifically identifies the positions of E-911 Coordinator, mapping or geographical data technician, and staff assistant to carry out the duties related to the implementation, maintenance and the implementation, maintenance and the upgrade of that E-911 System. FY 17 Adopted FY 18 Adopted FY 18 Adopted FY 18 Adopted FY 18 Adopted General Fund Budget for Division \$ 3,500 \$ 3,500 MSTU Fund Budget for Division \$ 927,062 \$ 931,588 | | | | | | | | | Budget Total for Division | \$ | | | 51 |
| FTE Total as Submitted by Division 5.95 General Fund Budget for Division \$ 3,500 \$ 3,500 MSTU Fund Budget for Division \$ - \$ - Other Funds Budget for Division \$ 927,062 \$ 931,588 | Fire Rescue | Communications | | and contracting municipalities; maintains E-911 addressing databases, operates a Geographic Information System (GIS), maintains 911 call answering equipment, upgrades 911 equipment. Initiates necessary actions to mitigate the impact of an interruption of 911 services. Investigates and resolves 911 misroutes. Manages radio and communication equipment and | | Mandatory | N/A | FSS 365.172; ACC 21.56 | counties with an enhanced 911 system employee staff to implement and maintain the system. State Statute specifically identifies the positions of E-911 Coordinator, mapping or geographical data technician, and staff assistant to carry out the duties related to the implementation, maintenance and | Meets d Mandate | | d and Wireless | |
| FTE Total as Submitted by Division 5.95 General Fund Budget for Division \$ 3,500 \$ 3,500 MSTU Fund Budget for Division \$ - \$ - Other Funds Budget for Division \$ 927,062 \$ 931,588 | | | | | | | | | • | FY 17 Ado | oted | FY 18 Adopted | |
| Other Funds Budget for Division \$ 927,062 \$ 931,588 | | | | FTE Total as Submitted by Division | 5.95 | | | | 3 | \$ | 3,500 | 3,5 | 00 |
| | | | | | | | | | Other Funds Budget for Division | \$ | 927,062 | 2 \$ 931,5 | |

Budget Fiscal Services:Perf Mgmt: 2018 LOS Matrix

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| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local | | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|-----------------|--------------------|--------------|---|--------|-----------------------------|--------------------------|-------------------------------------|--|---|---|-----------------------|-------------|
| | | | The BoCC provides pre-hospital Advance Life Support emergency medical | | | | | | | | | |
| | | | care and transport services twenty four hours a day, seven days a week | | | | | | | | | |
| | | | (page 23 Fire Master Plan), through the deployment of twelve 24-hour | | | | | | | | | |
| | | | rescue units and 5 Critical Care Peak load units working 13-hour days | | | | | | | | | |
| | | | strategically located in the County. These units were dispatched to 37,498 | | | | | | | | | |
| | | | incidents accounting for 42,576 responses in FY17. "Population alone has | | | | | When the service is provided, the terms | | | | |
| | | | the greatest impact on EMS workload, since 100% of all EMS incidents are | | | | | and conditions identified in Statue, Rule | | | | |
| | | | related to the activity or condition of human population" (Fire/EMS Services | | | | | and Code are mandatory. | | | | |
| | | | Master Plan). We also provide the following revenue generating services: local and long distance medical transfers, EMS coverage at all large scale | | | | | The minimum level of staffing per ALS | | | | |
| | | | community events (Ben Hill Griffin Stadium, O'Connell Center, Gator | | | | | rescue unit is mandated by State | | | | |
| | | | Nationals, etc.), technical and specialized rescue service, and EMS/Rescue | | | | | Statute (401) and Rule (64-E). The | | | | |
| | | | training for all personnel. | | | | | required number of operational | | | | |
| | | | g · · · · · · · | | | | | ambulances is determined via the | | | | |
| | | | State Statute 401 and FAC 64E requires all EMS providers to operate under | | | | | Fire/EMS Services Master Plan. The | | | | |
| | | | the direction purview of a Medical Director. Our Medical Director provides | | | | | Master Plan contains a formula based | | | | |
| | | | direction to the Department and all participants of the Fire Services Network | | | | | on population, incident rates per capita, | | | Fees for Service 84% | |
| | | | on all medical procedures, acts as a liaison between physicians and | | | | Ordinance 93-9; ACC Chapters 21.56, | | | | and General Fund 16% | |
| | E. 5 | | hospitals, represents the Department on local, state and national | | | | | unit. The 2012 Master Plan Services | | | (FY16 Department | |
| Fine December | Fire Rescue | 0 , | committees and organizations and directs the Medical Quality Assurance | 444.50 | Discosticus | [, , | l , | Performance Update recommended the | | | General Fund Revenues | DO |
| Fire Rescue | Operations Section | Services | program. | 111.50 | Discretionary | Local | Plan. | addition of four (4) ALS ambulances. | Below Level | Levei^ | and Expenditures) | 122 |

*In FY17, the Department was able to achieve the BoCC LOS 14% in Urban (4 minutes or less), 29% in Urban Cluster (6 minutes or less), and 50% in Rural areas (12 minutes or less).

| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local | Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|-----------------|-----------------------------------|-----------------|---|--------|-----------------------------|--------------------------|--|---|---|---|----------------|-------------|
| | | | The Department provides fire suppression and first response advance life support (ALS) EMS services the unincorporated area and the cities of Alachua, Archer, Hawthorne, and Waldo. The units were dispatched to 12,252 incidents accounting for 14,514 unit responses in FY17. The County also contracts with the cities of Gainesville, LaCrosse, Micanopy, Newberry, High Springs, and the Windsor VFD, Cross Creek VFD, and Melrose VFD to provide varying levels of fire suppression and first response EMS services to the unincorporated area of the County. | | | | | | | | | |
| | | | Urban and suburban fire units are staffed with three personnel. As a result of an Assistance to Firefighters SAFER Act grant award, rural stations are staffed with four personnel per shift through March 2016. After this time the BoCC approved the retention of three-person staffing. An additional SAFER Act grant award beginning in 2/2017 for two years will bring the rural station staffing back to four personnel. The Department will maintain the deployment of water tankers which results in the Insurance Services Office (ISO) approving the Hauled Water Certification. This certification results in reduced cost for homeowners insurance to over 7000 property owners. All rural fire service providers, by agreement are members of the County's "Fire Services Network" and work to comply with the BoCC "Fire Service Delivery Core Principles." The BoCC Principles incorporate the Level of Service Guidelines identified in the Comprehensive Plan and Fire/EMS Services Master Plan. Level of fire services in the rural areas vary by community expectations and call load. | | | | | When the service is provided, it must comply with the referenced authorities. LOS is established via the Comprehensive Plan Guidelines, Fire/EMS Services Master Plan. and | | | | |
| Fire Rescue | Fire Rescue Operations Section | Fire Protection | The Fire Services Assistance Agreement (FSAA) with the City of Gainesville ensures the closest unit response to incidents regardless of the political jurisdiction of the responder the end of FY17 with the County currently providing more responses to the City. A Diversity Recruitment position was funded for FY17 which will coordinate diversity recruiting events and activities that showcase the fire and rescue profession to prospective candidates in venues from primary education institutions, and professional career fairs. The individual will coordinate close and regular follow-up with interested individuals and help them maneuver through the process of training and certification. | 141.50 | Discretionary | | Fire/EMS Services Master Plan; AC Comprehensive Plan; ACC 21.56, | ISO. Response level guidelines are grouped into to three distinct categories of Urban, Urban Cluster (suburban), and Rural. Urban level specifies an initial response of 4 minutes to 80% of incidents; urban cluster level specifies an initial response of 6 minutes to 80% of incidents; rural level specifies an initial response of 12 minutes to 80% of | | Below Board | MSTU-Fire Fund | PS |

^{*} FTE count includes 12.0 SAFER Act Grant positions approved by the BoCC which will end 2/2019 and 12.0 SAFER Act Grant positions approved by the BoCC which will end 2/2021.

**In FY17, the Department was able to achieve the BoCC LOS only 25% in Urban (4 minutes or less), 56% in Urban Cluster (6 minutes or less), and 74% in Rural areas (12 minutes or less). Rural staffing levels should be increased to comply with the 2012 Adopted Master Plan Services Update.

| | | | | | Mandatory/ | Federal/ | Minimum Quantifiable Level of | Level of Service (LOS) - | Level of Service (LOS) - | | |
|----------------|--------------------|---------------------|--|------|-------------------|-----------------------------------|---|--------------------------------|--------------------------------|-----------------------|------------|
| epartment Name | Division Name | Program Name | Description | FTE | Discretionary | State/ Local Authority | Service Required by Authority | Mandate | Board | Funding Source | Focus Area |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| | | | T. O. A. F. M. A. MOSM. | | | | | | | | |
| | | | The County Fire Marshal (CFM) oversees the areas of Fire Prevention, Arson Investigation, and Department Internal Affairs. | | | | | | | | |
| | | | | | | | Annual inspections are required for | | | | |
| | | | The Fire Prevention Office activities include annual fire safety inspections for | | | | assisted living facilities, adult family- | | | | |
| | | | all public, private and charter schools, day care centers, assisted living facilities, nursing homes, Alachua County facilities, and medical facilities as | | | | care homes, public schools, charter schools, community colleges, child care | | | | |
| | | | required for the renewal of their State license. Fire and life safety inspections | | | | facilities, and residential child care | | | | |
| | | | are also performed on commercial occupancies. | | | | facilities. All other existing buildings and | 1 | | | |
| | | | The Plans Inspection/Review program, which is mandated, provides for the | | | | facilities are required to have periodic | | | | |
| | | | review of all architectural drawings for new commercial construction in | | | | inspections. | | | | |
| | | | Alachua County. The review includes the fire alarm systems, fire sprinkler | | | | New constructions plan reviews are | | | | |
| | | | systems, and pre-engineered suppression systems. | | | | provided with a maximum 21-day | | | | |
| | | | The County's Fire Marshal conducts arson investigations for incidents in the | | | | turnaround time. New construction inspections are provided with 24-hour | | | | |
| | | | unincorporated area and the cities of Alachua, Archer, Hawthorne, and | | | | prior notification of an inspection | | | | |
| | | | Waldo. The CFM also coordinates all fire investigations with the State Fire | | | | request. | | | | |
| | | | Marshal's Office when there is an injury and/or death. | | | | Internal and external complaints | | | | |
| | | | The Fire Marshal is also assigned the function of Internal Affairs which is | | | | prioritized and investigated accordingly. | | | | |
| | | | responsible for conducting investigations of received complaints (internal | | | | Life Safety complaints are investigated | | | | |
| D | Fire Rescue | Fire Description | and external). The Fire Marshal's investigation process and reports are | 0.00 | Mandatan | 01-1- | 24/7. Service level and employee | Mandate | Meets Board | MOTULEing Frond | D0 |
| Rescue | Operations Section | Fire Prevention | critical to appropriate resolution and disposition of each complaint. | 3.00 | Mandatory | State FSS 633; FAC 69A; ACC 21.56 | complaints are handle expeditiously. | Level | Level | MSTU-Fire Fund | PS |
| | | | | | | | | | | | |
| | | | | | | | Development and application of | | | | |
| | | | | | | | Department assessment processes for | | | | |
| | | | | | | | promotions and entry level hiring. EMT | | | | |
| | | | | | | | and paramedic continuing education, ISO also requires a minimum of 120 | | | | |
| | | | | | | | hours of training annually. Four (4) | | | | |
| | | | | | | | FTEs (Training Captains) are employed | | | | |
| | | | | | | | and responsible to provide all EMS and | | | | |
| | | | Training provides comprehensive continuing education along with instruction | | | | fire training, Health & Safety, and oversight to Department's medical and | | | | |
| | | | for remedial and new techniques in emergency medical procedures, rescue | | | | fire reporting system. | | | | |
| | | | practices, and fire prevention and suppression practices. Additionally, | | | | | | | | |
| | | | training provides continuing education opportunities for Emergency Medical Technicians and Paramedics to maintain required certifications. Training is | | | | A Medical Quality Assurance (MQA) program is required for providers of | | | | |
| | | | responsible for reviewing and providing instruction to personnel on all | | | | emergency medical services. Must | | | | |
| | | | equipment. | | | | provide and implement safety policies | | | | |
| | | | | | | | and rules; training for new and | | | | |
| | | | Training is responsible for testing and promotional processes and orientation of all new and promoted employees. Training maintains employee files as | | | | promoted employees, accident investigation program, incident reporting | , | | | |
| | | | required by State Statute and coordinates the Medical Direction with the | | | | system, and a Safety Committee. | 1 | | | |
| | | | Quality Assurance Program. Training is also assigned responsibility for | | | | Federal Statute requires emergency | | | | |
| | | | maintaining all employee records concerning: exposures, immunizations, | | | | response organizations have a | | | | |
| | | | physicals, and the fit testing of all respiratory equipment. The assigned Captain investigates all accidents (employee, vehicle, station, etc) and | | | | Designated Officer to whom health care facilities will report any patients | | | | |
| | | | makes recommendations to prevent further occurrences. Coordinates | | | | diagnosed with TB who were treated or | | | | |
| | | | Departmental Safety Committee as required by Florida Statute. The Captain | | | F00 404 F40 645 400 64 F5 11 | transported by that agency. NFPA | | | | |
| | | L | also maintains Department compliance with protective air standards for on | | L | | FPA requires accountability and safety at | Meets | | | . [|
| | Fire Rescue | Training Bureau and | scene emergency operations and personnel accountability system for on | | Discretionary and | 11500- ESS 622 001 021- EAC Cha | pter major events including wildfire and | Mandate | | 50% General Fund; 50% | /_ |

FTE Total as Submitted by Department

Fire Rescue

| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Loca | Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|-----------------|-----------------------------------|--|--|--------|-----------------------------|-------------------------|-----------|--|---|---|------------------------------------|-------------|
| Fire Rescue | Fire Rescue Operations Section | Central Supply and Inventory Management Office | The Central Supply and Inventory Management provides primary support to the Operations Section of the Department. This support includes, but not limited to; medical supplies, fire suppression equipment, uniform and safety ensembles, and station supplies. This Office also coordinates the annual bid/rfp process under the procurement policies of the County and the annual inventory of fixed assets per Finance and Accounting. All items that are purchased and issued to employees, agencies or units of the Department of Fire Rescue, are tracked by the Central Supply System for accountability purposes. | 3.00 | Discretionary | N/A | N/A | N/A | N/A | | 50% General Fund; 50% MSTU Fund | PS |
| | • | | | | | | | | FY 17 Adop | tod | FY 18 Adopted | |
| | | | FTE Total as Submitted by Division | 265.00 | | | | General Fund Budget for Division | \$ | 12,146,285 | • | |
| | | | | | | | | MSTU Fund Budget for Division | \$ | 14,393,661 | \$ 16,707,385 | |
| | | | | | | | | Other Funds Budget for Division | \$ | 1,481,673 | | |
| | | | | | | | | Budget Total for Division | \$ | 28,021,619 | \$ 30,672,797 | |
| | | | | | | | | | FY 17 Adop | ted | FY 18 Adopted | |

General Fund Budget for Department

MSTU Fund Budget for Department

Other Funds Budget for Department

Budget Total for Department

12,733,593 \$

14,643,411 \$

2,696,697 \$

30,073,701 \$

13,823,401

16,968,487

2,032,328

32,824,216

General Government

| Department Name Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local | Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|------------------------------------|---|---|------|-----------------------------|--------------------------|-------------------|---|---|---|-------------------|-------------|
| General Government Communications | Legislative Affairs | Develops and publishes the BOCC's state and federal legislative agendas and actively represents the County's federal and state interests. | АТ | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100% General Fund | Gov |
| General Government Communications | Meeting broadcast /Video Production/ Audio/Visual technical support. | The Communications Office cablecasts and internet streams County Commission Regular Meetings, Public Hearings, Special Meetings, Informal Meetings and Planning Commission Meetings. Communications also produces County informational programming including the award winning Alachua County Talks, Take 5, public service announcements, special programming, and Channel 12 Bulletin Board information. The Communications staff provides audio/visual technical support for the Board Room, the Grace Knight Conference Room, the Health Department conference room, offsite Board meetings/retreats, and a variety of other audio/visual projects and presentations. | 3 | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100% General Fund | Gov |
| | | External: The Communications and Legislative Affairs Director acts as the spokesperson for the Board, monitors legislative affairs, and is the lead Public Information Officer in the event of an emergency such as the hurricanes of 2004. The Communications Division monitors, coordinates, and communicates with the media. It produces and distributes press releases, the Looking Forward Report, the Community Update newsletter, and many other publications. The website homepage, communications page, and Video on Demand pages are maintained by Communications. The Community Update newsletter is electronically distributed to over 48,000 citizens, media, and County employees keeping them up-to-date on the activities and actions of County government. The County currently has over 45,000 social networking (Facebook and Twitter) subscribers. Internal: We provide design, copy writing, editorial, and public and media relations services for all County Departments. Every Monday morning the weekly media update is emailed to all County staff. The update includes newspaper articles and links to television stories that relate to County issues. | | | | | | | | | |
| General Government Communications | External/Internal Communications | Communications has a very active Intranet site that incudes, the communications plan, logo guidelines and the County Manager's communications protocols. | 2 | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100% General Fund | Gov |
| | | FTE Total as Submitted by Division | 5.00 | | | | General Fund Budget for Division MSTU Fund Budget for Division Other Funds Budget for Division Budget Total for Division | FY 17 Adop \$ \$ \$ | 487,621 - | \$ \$ | |
| General Government County Attorney | N/A | Provides Legal representation in litigation filed against and by the County; review and/or prepares contracts; provides advice and support for County Boards and meetings; provides advice and memoranda to the BOCC, County Manager, Constitutional Officers, County Departments, and various advisory boards and committees; prepares ordinances, resolutions, and other legal documents. | 9.5 | Mandatory | Local | County Charter | County Attorney required as Charter Officer; no other required resources | Meets Mandate Level | Meets Board Level | 100% General Fund | Gov |
| | | FTE Total as Submitted by Division | 9.50 | | | | General Fund Budget for Division MSTU Fund Budget for Division Other Funds Budget for Division Budget Total for Division | FY 17 Adop \$ \$ \$ | 1,036,830 | \$ \$ | |

General Government

| Department Name Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local | Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|--|---------------------------------|--|-------|-----------------------------|--------------------------|---|---|---|---|--|-------------|
| General Government County Commission | Commissioners | The BOCC establishes policies that include: setting millage rates necessary to fund operations, setting the budget, enacting new laws, ruling on rezoning applications and other land-use cases, appointing the County Manager and County Attorney. Provides direction for countywide services that include Emergency Management, Animal Services, the Crisis Center, the Cooperative Extension Service, and Victim Service. Provides direction for urban services including Fire Protection, Solid Waste, Parks and Recreation, and Road and Bridges. | | Mandatory | N/A | FSS, County Charter Administrative Code | 5 Elected Commissioners; no required level of operating | Meets Mandate Level | Meets Board Level | 100% General Fund | Gov |
| General Government County Commission | | Provides office support for the Commissioners. Schedules appointments with citizens; coordinates BoCC retreats; and meetings with cities. Maintains Board assigned committee appointment schedules for each commissioner. Manages incoming correspondence and coordinates services provided to the County Commission by the County Manager. | 2 | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100% General Fund | Gov |
| | | FTE Total as Submitted by Division | 7.00 | | | | General Fund Budget for Division MSTU Fund Budget for Division Other Funds Budget for Division Budget Total for Division | FY 17 Adop \$ \$ \$ \$ | 755,257 - | FY 18 Adopted \$ 788,953 \$ \$ 788,953 | - |
| General Government County Manager | N/A | Serves as the Chief Administrative Officer, per the Charter, and liaison to the BOCC, the citizens, Constitutional Offices, elected officials, and County staff. The office is responsible for facilitating inter-governmental relations and implementing the directives and policies of the BOCC. Provides leadership throughout County Government to ensure the efficient and effective delivery of services to the citizens in accordance with the policies established by the County Commission. | 3 | Mandatory | Local | County Charter, Administrative Code | County Manager required as Charter Officer; no other required resources | Above Mandate Level | Above Board Level | 100% General Fund | Gov |
| General Government County Manager | Agenda Office | Develops the County Commission's meeting agendas for over 100 regular meetings, special meetings, Commission retreats, and public hearings each year. The office coordinates with County staff regarding the retention and disposition of public records. Communicates with the Florida Department of State regarding statutes, regulations and interpretations pertaining to Public Records. Coordinates with advisory board liaisons for the application, selection, monitoring, and reporting process for approximately 36 advisory boards (450 citizen volunteers) created by the BOCC to provide recommendations to the Commission. | | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100% General Fund | Gov |
| | Customer Service/ Commission | Assists the general public over the telephone and in person with all questions and requests for service ensuring that the public is directed to the | | 2 | | | | N/A | Meets Board | | |
| General Government County Manager | Reception | appropriate office able to resolve special inquiries. FTE Total as Submitted by Division | 6.00 | Discretionary | N/A | N/A | N/A General Fund Budget for Division MSTU Fund Budget for Division Other Funds Budget for Division Budget Total for Division | N/A FY 17 Adop \$ \$ \$ \$ | 727,933 - | \$ \$ | - |
| | | FTE Total as Submitted by Department | 27.50 | | | | General Fund Budget for Department MSTU Fund Budget for Department Other Funds Budget for Department Budget Total for Department | FY 17 Adop \$ \$ \$ | 3,007,641 - | \$ \$ | - |

Budget Fiscal Services:Perf Mgmt: 2018 LOS Matrix

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management of equipment, processing payroll, and managing records

relating to comprehensive plan and development services issues. Also

supplies liaison support for various boards and committees, including the

Board of County Commissioners, Planning Commission, and Development

Growth Management

Comprehensive

Administration

Review Committee.

Growth Management Planning

| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local | Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|-------------------------------------|---------------------|--|---|-----------|-----------------------------|--|--|--|---|---|---------------------------|-------------|
| owth Management Codes Enforcement A | Administration | Administrative support for the Building, and Code Compliance (including Zoning and Land Development Regulation Enforcement) Programs. Providing leadership, management, supervision, training, and oversight in program operations, this program is responsible for fiscal support in developing and managing the departmental budget, providing operations support for personnel through purchasing and management of equipment, processing payroll, and managing records relating to building and zoning issues. Also supplies liaison support for various boards and committees, including the Board of County Commissioners, Code Enforcement Board, and Development Review Committee. Provides Structural Damage Assessment Management for EOC during disasters. | 6.99 | Mandatory | State; Local | FSS 163 FSS 468, FSS 489, FSS 553 ULDC ACC | As needed to maintain the overall administration of operations essential to the Code Enforcement Division. No minimum staff or resources identified. | Meets Mandate Level | Meets Board Level | 100% Fund 410 | Gov | |
| Growth Management | t Codes Enforcement | Building | Responsible for enforcement of building code requirements through the Florida Building Code. Provides permitting, plan review, and inspections on building construction within unincorporated areas and within four of the municipalities under inter-local agreement. Provides initial damage assessment field teams during catastrophic events. | 12 | Mandatory | State; Local | FSS 468, FSS 489, FSS 553 ACC | Provide building plan review and issue permits within 30 days on single family residential development and provide mandatory building inspections by certified building inspectors in compliance with the Florida Building Code. No minimum staff or resources identified. | Meets Mandate Level | Meets Board Level | 100% Fund 410 | PS |
| rowth Managemeni | t Codes Enforcement | Code Compliance Zoning and LDR Enforcement | Provides complaint investigations and applicable enforcement on zoning and nuisance code violations within the unincorporated area. Responsible for review and enforcement of Land Development Regulations and minimum housing code. | 6.55 | Mandatory | State; Local | ULDC and ACC FSS162 | Provide zoning, land development regulation, and nuisance code compliance in accordance with Florida Statutes, the Alachua County Code and the Land Development Regulations. No minimum staff or resources identified. | | Meets Board Level | MSTU | PS |
| | | | FTE Total as Submitted by Division | 25.54 | | | | General Fund Budget for Division | FY 17 Ado | | FY 18 Adopted \$ 499,5 | .07 |
| | | | FTE Total as Submitted by Division | 23.34 | | | | MSTU Fund Budget for Division Other Funds Budget for Division Budget Total for Division | \$ \$ \$ | 465,870 1,480,901 1,946,771 | \$ \$ 1,495,8 | - 42 |
| | | | Administrative support for Comprehensive Planning, Development Services, GIS, and Transportation Planning. Providing leadership, management, supervision, training, and oversight in program operations, this program is responsible for fiscal support in developing and managing the departmental budget, providing operations support for personnel through purchasing and | | | | | | | | | |

Budget Fiscal Services:Perf Mgmt: 2018 LOS Matrix

Mandatory

As needed to maintain the overall

No minimum staff or resources

FSS 125&163, Ch 21 ACC Comp. Plan Ch 225 ACC BoCC administration of operations essential to the Comprehensive Planning Division. Meets

Mandate

Meets Board 50% General Fund 50

% MSTU

1409543

Growth Management

| | | ` | Y | 1 | | | 1 | Level of | Level of | T | 1 |
|-------------------|-----------------------------|-------------------------|--|-----|---------------|--|---|----------|----------------------|---|-------------|
| | | | | | | | | Service | Service | | |
| | | | | | NAl - 4/ | F | Minimum Oversitishis Lavel of | | | | |
| | | | | | Mandatory/ | Federal/ | Minimum Quantifiable Level of | (LOS) - | (LOS) - | | |
| Department Name | Division Name | Program Name | Description | FTE | Discretionary | State/ Local Authority | Service Required by Authority | Mandate | Board | Funding Source | Focus Area: |
| Growth Management | Comprehensive | Comprehensive Planning | Development, update, maintenance, administration, and implementation of the Comprehensive Plan. This includes County initiated comprehensive plan amendments, annual review and update as needed of the Capital Improvements Program, statutorily mandated requirements such as periodic review and update of the Comprehensive Plan, and other statutorily required activities like aviation planning, and water supply planning. Other program activities include economic development and community planning, affordable housing policy planning, and facilitating building-related energy conservation. Responsibilities include various intergovernmental and joint planning activities such as coordination with the Alachua County School Board on public school facilities planning, reviewing municipal comprehensive plan amendments, coordinating review of annexations with the County Attorney's Office, as well as input on municipal activities such as Community Redevelopment. Program staff supports several advisory committees with responsibility for related program activities, including staff support/liaison for Rural Concerns Advisory Committee, Economic Development Advisory Committee, Historic Commission, Recreation and Open Space Advisory Committee, and the Old Florida Heritage Highway/Florida Scenic Byway community partnership. | 8.3 | Mandatory | FSS 125&163, Ch 21 ACC Comp. Plan Ch 225 ACC BoCC Resolutions establishing advisory committees | Required per Florida Statutes, the Alachua County Comprehensive Plan and the Alachua County Code and BoCC Resolutions; no specific minimum staff or resource requirements are mandated. Must meet notice and public hearing requirements of the State for Comprehensive Plan amendments, professional standards and requirements for best available data and analysis and local public participation requirements and expectations. | | Meets Board Level | | NR |
| Growth Management | Comprehensive t Planning | Development Services | Administers both the Zoning Application Review and Development Plan Review Processes (including Developments of Regional Impacts, Sector Plans and other large scale development proposals), contractual services to municipalities, disaster recovery planning, assistance to emergency support functions, provides information to the public, provides support for the Planning Commission, the Development Review Committee, reviews privately initiated Comprehensive Plan amendments, updates, maintains and implements the Unified Land Development Code. | | Mandatory | FSS 163 State; Local ULDC and Comp. Plan | Required per Florida Statutes, the Alachua County Comprehensive Plan and the Alachua County Code, no minimum staff or resource requirements identified. Scope of Land Development Regulations at the local government's prerogative. Must meet minimum notice and public hearing requirements of the State and County Code. | | Meets Board Level | 100% MSTU & Fees fo Services | r NR |
| Growth Management | Comprehensive t Planning | GIS | Development, maintenance and public distribution of geographic data as well as development and maintenance of online building permit, building inspections, codes enforcement and other data tools. Growth Management's GIS functions are responsible for coordinating data storage and delivery techniques and reviewing software licensing for the GIS functions within the Board Departments. The GIS functions are responsible for developing and maintaining new Electronic Plan Review and GIS applications including the County's E-Permitting application and the Map Genius Web mapping application. | 3.6 | Mandatory | State; Local ULDC, FSS Ch125, Ch163, Ch 468 | Provide support systems of mandated programs. Maintain zoning and land use maps. Maintain building permit and codes enforcement data. Develop and maintain online mapping applications for internal and external customers. Create hardcopy maps for internal and external customers. Maintain Growth Management information technology, servers and resources. | | Meets Board Level | 33% General Fund 60% MSTU and 7% Fund 410 | ICI |

Growth Management

| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Loca | I Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|------------------|-----------------------------|--|--|-----|-----------------------------|-------------------------|--|---|---|---|----------------------------|-------------|
| Growth Managemer | Comprehensive t Planning | Transportation Planning/ Concurrency/ Impact | Development and administration of the County's Impact Fee Ordinance and Multimodal Transportation Mitigation Program. Planning and programming of transportation projects for the Capital Improvements Program. Development and administration of the County's concurrency management program. Review of Comprehensive Plan amendments, zoning applications and development plans for transportation impacts and required transportation facilities. Represent Board's policies and priorities during the development of the MTPO's Long Range Transportation Plan and Transpiration Improvements Program. Represents County on the Bicycle/Pedestrian Advisory Board and MTPO Technical Advisory Committee. | | Mandatory | Federal; State; Loca | Federal: MAP-21 Transportation Authorization; State: FSS 125 &163; Local: ACC Comp Plan & ULDC and Impact Fee Ordinance | Required by Florida Statutes, the Alachua County Comprehensive Plan and Unified Land Development Code. No minimum staff or resources identified | Meets Mandate Level | Meets Board Level | MSTU and Impact Fee Admin. | ICI |

| | | | FY 17 Adopte | ed | FY 18 A | Adopted |
|--------------------------------------|-------|------------------------------------|--------------|-----------|---------|-----------|
| TE Total as Submitted by Division | 24.46 | General Fund Budget for Division | \$ | 897,645 | \$ | 2,210,91 |
| | | MSTU Fund Budget for Division | \$ | 1,045,686 | \$ | |
| | | Other Funds Budget for Division | \$ | 9,600 | \$ | 9,60 |
| | | Budget Total for Division | \$ | 1,952,931 | \$ | 2,220,510 |
| | | | FY 17 Adopte | ed | FY 18 A | Adopted |
| FTE Total as Submitted by Department | 50.00 | General Fund Budget for Department | \$ | 897,645 | \$ | 2,710,47 |
| | | MSTU Fund Budget for Department | \$ | 1,511,556 | \$ | |
| | | Other Funds Budget for Department | \$ | 1,490,501 | \$ | 1,505,44 |
| | | Budget Total for Department | \$ | 3.899.702 | \$ | 4,215,91 |

Information and Telecommunication Services

| Department Name Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local | Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Are |
|---|---|--|------|-----------------------------|--------------------------|-----------------------------------|--|---|---|---------------------------------------|-----------|
| formation & elecommunications ervices Leadership & Admin | Administration | Provide department Leadership, administrative, managerial and fiscal support for the entire department to produce more effective services consistent with Board policy and to maintain the department's fiscal integrity and accountability. Handle the processing of all department related HR and payroll reports, performance records, asset inventory reports, accounts payable, accounts receivable, budget functions and capital assets management. | 5 | Mandatory | State | Florida Statute 282.602 & 282.603 | The IT Department is required to provide accessible electronic information and information technology for all County Departments and Constitutional Offices in order for the general public, including all people with disabilities, to have access to County government services. | Meets Mandate Level | Meets Board Level | 100% General Fund | ICI |
| | | FTE Total as Submitted by Division | 5.00 | | | | General Fund Budget for Division MSTU Fund Budget for Division Other Funds Budget for Division Budget Total for Division | FY 17 Adop \$ \$ \$ | - - - | FY 18 Adopted \$ \$ \$ \$ | |
| formation & elecommunications Application & Web ervices Development | Web Support Services | The Web Services team provides support for the county Internet and Intranet, focusing on usability and accessibility. They provide assistance in keeping the information that is presented to the public via the County website current, well formatted and available to all citizens. Also, this team provides consultation and analysis in the procurement process for software purchased by departments directly. They are currently installing and configuring informational kiosks in various County facilities to provide instant access to critical information when and where citizens need it. | 6 | Mandatory | State | Florida Statute 282.602 & 282.603 | The IT Department is required to provide accessible electronic information and information technology for all County Departments and Constitutional Offices in order for the general public, including all people with disabilities, to have access to County government services. | Meets Mandate Level | Meets Board Level | 100% General Fund | ICI |
| formation & elecommunications Application & Web | Applications - Software Support & Development | The Applications team creates, modifies and supports software applications for County business processes as well as web-based information and services for citizens. They develop integrations between various systems, both first and third party, so that information can be shared across departments and systems (such as the financial system for the Board, Library District and Sheriff's Office, and the timesheet system used by Board departments). This team provides ongoing services for migrating legacy systems to new web-based platforms. Currently this team is working to bring hazardous materials inspection and violation information to an easy-to-use public portal. | | Mandatory | State | Florida Statute 282.602 & 282.603 | The IT Department is required to provide accessible electronic information and information technology for all County Departments and Constitutional Offices in order for the general public, including all people with disabilities, to have access to County government services. | Meets Mandate Level | Meets Board Level | 100% General Fund | ICI |
| | | | | | | | | | | | |

Budget Fiscal Services:Perf Mgmt: 2018 LOS Matrix

Other Funds Budget for Division Budget Total for Division

Information and Telecommunication Services

| Department Name Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local | Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area |
|--|---|---|-------|-----------------------------|--------------------------|-----------------------------------|--|---|---|----------------------|------------|
| Information & Telecommunications Services Network Services | ITS Infrastructure | Provide maintenance and support services for computer hardware, software, and systems networks services. Supports the computer system for the BOCC departments (including E-mail systems, Data storage, Data Backup and Disaster Recovery, server administration and support) and network infrastructure for the Constitutional Officers, Courts, State Attorney and Public Defender. Provide support of infrastructure at the EOC for Countywide systems restoration. | 5 | Mandatory | State | Florida Statute 282.602 & 282.603 | The IT Department is required to provide accessible electronic information and information technology for all County Departments and Constitutional Offices in order for the general public, including all people with disabilities, to have access to County government services. | Meets Mandate Level | Meets Board Level | 100% General Fund | ICI |
| Information & Telecommunications Services Network Services | Desktop PC - Hardware Support | Responsible for integrating all aspects of information technology networks, data infrastructure and desk top computer support to assure the highest level of systems availability to the Board of County Commission departments. The team provides the installation and maintenance of all PC hardware and software applications for over 2,400 computer nodes (connections) which includes PC's, servers, printers, faxes and network copiers. The Network team also oversees the processing of over 400,000+e-mails within the County on a daily basis. | 3 | Mandatory | State | Florida Statute 282.602 & 282.603 | The IT Department is required to provide accessible electronic information and information technology for all County Departments and Constitutional Offices in order for the general public, including all people with disabilities, to have access to County government services. | Meets Mandate Level | Meets Board Level | 100% General Fund | ICI |
| Information & Telecommunications Services Client Services | Help Desk and Computer Operations | Responsible for handling over 6,000 customer support calls on an annual basis regarding network and infrastructure service issues. Respond to customer service requests pertaining to all computer (hardware and software) and telephone matters throughout County government. The team interfaces with all Board departments and Constitutional Offices. They also provide support to the network staff during installation of new equipment and operating systems. The Operations area produces payroll, backup services and restoration of data for Finance and Accounting. The operators provide back-up for system upgrades, patches to all servers, monitor physical security for the computer rooms and all areas of IT. | | Mandatory | State | Florida Statute 282.602 & 282.603 | The IT Department is required to provide accessible electronic information and information technology for all County Departments and Constitutional Offices in order for the general public, including all people with disabilities, to have access to County government services. | Meets Mandate Level | Meets Board Level | 100% General Fund | ICI |
| | | FTE Total as Submitted by Division | 13.00 | | | | General Fund Budget for Division MSTU Fund Budget for Division Other Funds Budget for Division Budget Total for Division | FY 17 Adop \$ \$ \$ \$ | 3,817,716 - | \$ \$ | - |
| | | Responsible for integrating all aspects of information technology security | | | | | | | | | |

Responsible for integrating all aspects of information technology security across the enterprise to assure the highest level of protection of the Board of The IT Department is required to County Commissions (BoCC) IT infrastructure and information systems provide accessible electronic data. Monitor, support and expand the services provided by firewalls, antiinformation and information technology for all County Departments and SPAM and anti-virus appliances. Manage the distribution of the latest security patches and virus definitions for desktops. Monitor Internet traffic Constitutional Offices in order for the Information & and bandwidth utilization. Monitor traffic inside the network and issue alerts general public, including all people with Meets Mandate 100% Telecomm & Security Infrastructure to the respective areas. Support for computer systems and related security disabilities, to have access to County Meets Board Florida Statute 282.602 & 282.603 Services Services requirements. Mandatory government services. Level General Fund

Information and Telecommunication Services

| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Loca | | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|---|---------------------------------|--------------|--|-----|-----------------------------|-------------------------|-----------------------------------|--|---|---|------------------------------------|-------------|
| Information & Telecommunications Services | Telecomm & Security Services | | Provide maintenance and support for the County's telecommunication services network. This division supports the telephone systems for all departments under the BOCC departments as well as the phone systems for the Constitutional Offices. This encompasses approximately 2,400 telephone service lines throughout the County. By utilizing the County's owned and operated phone switch, along with County staff for repair and support of the phone system, the County realizes a savings of approximately \$400,000 annually in phone services as compared to purchasing business class phone service from a private vendor. The team also provides network interconnectivity provided by 250 data switches and routers in 35 locations throughout the County. | | Mandatory | State | Florida Statute 282.602 & 282.603 | The IT Department is required to provide accessible electronic information and information technology for all County Departments and Constitutional Offices in order for the general public, including all people with disabilities, to have access to County government services. | Meets Mandate Level | Meets Board Level | 100% Telecom Internal Service Fund | ICI |

| | | FY 17 Adopted FY 18 Adopted |
|-------------------------------------|-------|---|
| otal as Submitted by Division | 9.00 | General Fund Budget for Division \$ - \$ |
| | | MSTU Fund Budget for Division \$ - \$ |
| | | Other Funds Budget for Division \$ 991,171 \$ 1,728,96 |
| | | Budget Total for Division \$ 991,171 \$ 1,728,96 |
| | | FY 17 Adopted FY 18 Adopted |
| TE Total as Submitted by Department | 41.00 | General Fund Budget for Department \$ 3,817,716 \$ 4,200,12 |
| | | MSTU Fund Budget for Department \$ - \$ |
| | | Other Funds Budget for Department \$ 991,171 \$ 1,728,96 |
| | | Budget Total for Department \$ 4 808 887 \$ 5,929,09 |

Non-Departmental Services

| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Loca | Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|------------------|---------------------------------------|------------------------------------|--|-----|-----------------------------|--------------------------|--|--|---|---|--|-------------|
| Non-Departmental | Non-Departmental - Debt Service | Debt Service Management | Used to record budget, liabilities, and payment of principal and interest related to the long term debt. | AT | Mandatory | State | Florida Statutes and Generally Accepted Accounting Principles require separate accounting and budgeting practices for debt service related transactions. | Funding resources required may vary based upon the issued debt. There is no minimum requirement for staff resources. | Above Mandate Level | Meets Board Level | Proceeds typically repaid thru Gas Tax, 1/2 Cent Sales Tax Share, Local Infrastructure Surtax and other non-ad valorem resources. However, the County is currently | |
| Non-Departmental | Non-Departmental - Special Expense | Special Expense - Discretionary | Accounts for expenditures which are not easily connected to a specific department or program. This budget is administered by the OMB staff thru the County Manager. It includes such expenditures as national organization membership fees; e-Civis Grant Locator Tool; bank fees; audio visual equipment replacement; municipal code management (ordinances); financial advisors and special audit costs. | AT | Discretionary | N/A | N/A | OMB staff budget and manage these accounts based on direction from the Board and estimates from the County Manager and Finance & Accounting. No minimum level of budget is required. | N/A | Meets Board Level | 100% General Fund | Gov |
| Non-Departmental | Non-Departmental - Special Expense | Special Expense - Mandated | Accounts for expenditures which are not easily connected to a specific department or program. This budget is administered by OMB through the County Manager. It includes expenditures such as unemployment compensation costs, the external auditor, the Value Adjustment Board attorney, TRIM notice mailings, and legal document filing fees. | AT | Mandatory | Federal; State; Local | | OMB staff budget and manage these accounts based on direction from the Board and estimates from the County Manager and Finance & Accounting. Current level of funding meets minimum requirements. | Meets Mandate Level | Meets Board Level | 100% General Fund | Gov, ICI |
| Non-Departmental | Non-Departmental - Special Expense | Tax Collector Fees | Fees due to the Tax Collector for collection of ad valorem revenues based on millage rate and property values for Board of County Commissioners and School Board. | AT | Mandatory | State | Florida Statute 192.091 | Fee calculation set by Florida Statutes based on adopted millage rates and taxable property values for Board of County Commission and School Board. | Meets Mandate Level | Meets Board Level | 100% General Fund | Gov |

| | | | | FY 17 Adopted | FY 18 A | Adopted |
|--------------------------------------|------|--------------------------|------------------------------------|---------------|---------|-------------|
| FTE Total as Submitted by Division | 0.00 | | General Fund Budget for Division | \$ 1,530,5 | 517 \$ | 4,811,818 |
| | | | MSTU Fund Budget for Division | \$ 1,029,5 | 500 \$ | - |
| | | | Other Funds Budget for Division | \$ 20,529, | 90 \$ | 24,553,718 |
| | | | Budget Total for Division | \$ 23,089,2 | 207 \$ | 29,365,536 |
| | | | | FY 17 Adopted | FY 18 / | Adopted |
| FTE Total as Submitted by Department | 0.00 | | General Fund Budget for Department | \$ 1,530,5 | 517 \$ | 4,811,818 |
| | | | MSTU Fund Budget for Department | \$ 1,029,5 | 500 \$ | - |
| | | | Other Funds Budget for Department | \$ 20,529, | 90 \$ | 24,553,718 |
| | | | Budget Total for Department | \$ 23,089,2 | 207 \$ | 29,365,536 |
| | | Other program(s): | | FY 17 Adopted | FY 18 | Adopted |
| | | Judicial Offices | | \$ 2,078,5 | 56 \$ | 2,157,269 |
| | | Constitutional Offices | | \$ 92,895,5 | 92 \$ | 98,825,464 |
| | | Other Non-Operating Uses | | \$ 65,391,0 |)55 \$ | 61,370,865 |
| | | Capital | | \$ 9,949,0 | 81 \$ | 12,035,502 |
| | | SUBTOTAL: | | \$ 168,235,7 | '28 \$ | 174,389,100 |

Parks and Conservation Lands

| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local | Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|---------------------------------|---------------|------------------|--|-------|-----------------------------|--------------------------|---|--|---|---|--|-------------|
| Parks and Conservation Lands | Parks | | Responsible for 24 parks totaling nearly 1,200 acres and the 96 acre Fairgrounds. Provides parks operation services through the design, development, and maintenance of the county's park system. Manages and maintains the Freedom Community Center and Poe Springs Park. Administers management and security agreements, and construction contracts. Prepares and administers annual budgets and capital improvement program. Staffs the Recreation and Open Space Advisory Committee (ROSCO). Provides for staff training and evaluation. | 2.29 | Mandatory | Federal; State; Local | Environmental Protection, Chapter 62d 5, Part V, FL Rec. Development Assistance Program, 62d-5.059 Compliance Responsibilities (1) Site Dedication. Ch. 62d-5, Part VII, Land And Water Conservation Fund Program, 62d-5.074 Compliance Responsibilities (1) Site Dedication. | Comprehensive Plan Recreation Concurrency Level of Service of 0.5 acres of improved activity-based recreation sites per 1000 persons in the unincorporated area of Alachua County; and 5.0 acres of improved resource- based recreation sites per 1000 persons in the unincorporated area of Alachua County. (Policy 1.1.2 Recreation Element of the Comprehensive Plan) | N/A | Above | Parks: General Fund 100% | Gov |
| Parks and Conservation Lands | Parks | | Constructs, maintains, and repairs park facilities and amenities. Conducts park safety inspections, maintains equipment, and purchases supplies for park related maintenance. Provides public rental/meeting space at the Freedom Community Center, Poe Springs and Fairgrounds. | 15.65 | Discretionary | Federal; State; Local | Grants: U.S. Code, Title 16 – Conservation, Ch. 1-National Parks, Military Parks, Monuments, And Seashores, Subchapter LXIX - Outdoor Rec. Programs, Part B - Land And Water Conservation Fund, Section 460I-8. Financial Assistance to States Section 6(f)(3); Rules Of The FL Dept. of Environmental Protection, Chapter 62d-5, Part V, FL Rec. Development Assistance Program, 62d-5.059 Compliance Responsibilities: (1) Site Dedication. Ch. 62d-5, Part VII, Land And Water Conservation Fund Program, 62d- 5.074 Compliance Responsibilities FL Rec. Development Assistance Program, (1) Site Dedication. Comprehensive Plan-Recreation Element. | Property acquired or developed using federal or state grant funds are dedicated in perpetuity as public recreation areas. | N/A | Meets | Parks: General Fund 97.70% WSPP 2.3% | ICI |
| Parks and Conservation Lands | Parks | Capital Projects | Provides capital project coordination and contract administration. | 0.75 | Discretionary | Local | Local Comprehensive Plan-Recreation Element. | | | Meets | The positions are funde by General Fund. Capital projects are funded by multiple sources and amounts such as General Fund, Boating Improvement, Impact Fees and Wild Spaces/Public Places. | d ICI |

Parks and

Conservation Lands | Conservation Lands | Real Property

Parks and Conservation Lands

the cost through partnerships and matching funds. Staffing: PCL

Manager (0.25), Senior Environmental Specialist (0.25).

Director (0.20), Acquisition Coordinator (1.0), Conservation Lands Program

| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Loca | I Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|---------------------------------|---------------------------------|----------------|---|------|-----------------------------|--------------------------|--|--|---|---|-------------------|-------------|
| Parks and Conservation Lands | Parks | Arboriculture | The cultivation, management, and study of individual trees, shrubs, vines, and other perennial woody plants. FTE Total as Submitted by Division | 1.00 | Discretionary | Local | Unified Land Development Code-Tree Mitigation. | The County purchase and relocation of a like tree. General Fund Budget for Division MSTU Fund Budget for Division Other Funds Budget for Division Budget Total for Division | N/A FY 17 Adop \$ \$ \$ \$ | 1,817,482 - | \$ \$ 950,000 | - 0 |
| Parks and Conservation Lands | Parks and Conservation Lands | Administration | Provides direction and oversight for Conservation Lands Programs (Real Property and Land Management). Including leadership, management, supervision, training, and oversight of program operations, developing and managing the division budget. Also supplies staff support for the Land Conservation Board, and the Board of County Commissioners. The PCL Director provides Alachua County leadership and direction on Land Conservation acquisition and stewardship issues. Staffing: PCL Director (0.20), Conservation Lands Program Manager (0.25) | 0.45 | Mandatory | Local, State, Federal | easements for NRCS and Forest Legacy grants. State: FS Sec. 259.101 FS FCT Grant Contracts requirements; Local: 2000 Alachua County Forever Referendum, and 2008 and 2016 Wild | Contract requirements; Cooperative Agreements with partner agencies require coordination and assistance; | | Meets Board Level | 100% General Fund | GOV |
| | | | Acquire environmentally significant lands that protect water resources, wildlife habitats and natural areas suitable for resource based recreation. Evaluate nominated properties, present findings to the Land Conservation Board (LCB), and forward recommendations to the Board of County Commissioners. Negotiate protection of properties through fee simple acquisitions and conservation easements, and monitor conservation easements. Obtain matching funds through partnerships, donations, and grants. The County has protected 19,475 acres and leveraged over 50% of | | | | 2000 Alachua County Forever Referendum, and 2008 and 2016 Wild Spaces & Public Places Referenda, the Alachua County Comprehensive | ACF and WSPP referenda require acquisition of environmentally significant lands, Ord. 00-13 and Alachua County Code Ch. 36 establish the Land Conservation Program (LCP); | | | | |

Budget Fiscal Services:Perf Mgmt: 2018 LOS Matrix

Mandatory

Plan, Resolution 15-106 (as

Alachua County Code Ch. 36.

amended), Ordinance 00-13, and

Meets

Level

Mandate

Meets Board

0.2% General Fund;

Spaces Public Places)

99.8% Other (Wild

LCP allows the County to meet 43

106 (as amended).

Comp Plan directives; Resolution 15-

Parks and Conservation Lands

| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area |
|---------------------------------|---------------------------|---------------------------|--|------------|-----------------------------|---|---|---|---|--|------------|
| Parks and Conservation Lands | Conservation Lands | Stewardship | Manage 10,841 acres directly and assist partners with management of another 8,634 acres acquired through the Alachua County Forever Program as well as other assigned environmentally significant lands that protect wateresources, wildlife habitats and natural areas suitable for resource based recreation. Develop and implement preserve management plans, including natural and cultural resource management (prescribed burning, invasive species control, timber management, restoration, site monitoring and maintenance), outreach and education, and development and maintenance of public access and recreational amenities. Management costs are offset through timber sales, cattle leases, caretaker agreements, volunteers, and grants. Of the 57 projects acquired with County funding, partners manage 31. Staffing: Conservation Lands Program Manager (0.5), Senior Environmental Specialist (3.4), Environmental Specialist (4) | er 3 | Mandatory | easements for NRCS and I grants. State: FS Sec. 259. Grant Contracts requirem 2000 ACF Referendum, ar 2016 Wild Spaces & Publi Referenda, the Alachua Co | conservation State: FS Sec. 259.101 FS FCT Grant Forest Legacy Contract requirements; Cooperative 101 FS FCT Agreements with partner agencies require coordination and assistance; Local: Ord. 00-13 and Alachua County c Places Code Ch. 36 establish the Land conservation Program (LCP); LCP allows as amended), the County to meet 43 Comp Plan | | Meets Board Level | 100%; General Fund; No funds from ACF Bond revenues, grants and timber sales were included in the adopted budget, but were later included in the amended budget. | |
| Parks and Conservation Lands | Conservation Lands | Balu Forest | Maintain 1576 acre site for future solid waste facility. Restore to old growth uneven aged, longleaf pine-dominant forest with potential to become self-sustaining in 15 to 20 years through timber revenues. Staffing: Senior Environmental Specialist (0.25) | n, 0.25 | Mandatory | Local Local: Comp Plan, Board | BoCC-adopted management plan requires management and recreational access. Comp Plan requires the reservation of the site for a Solid Waste Facility. In the meantime, site is to be managed as a multiple-use forest with an emphasis on recreation and restoration. | | Meets Board Level | 100% Solid Waste Trust Fund | NR |
| | | | FTE Total as Submitted by Division | 10.30 | | | General Fund Budget for Division MSTU Fund Budget for Division Other Funds Budget for Division Budget Total for Division | FY 17 Adop \$ \$ \$ \$ | 858,027 | | <u> </u> |
| Parks and Conservation Lands | Fairgrounds Management | Fairgrounds Management | Responsible for collecting data, procedures, manuals and expert advice fro similar facility's operations throughout the USA. This information will be use in the planning of the fairgrounds, exhibition hall, and arena to ensure efficient, successful operations once the facility opens. Create new procedures that follow norms for reserving events, hosting operations, and efficiently coordinating all activities of the new fairgrounds. Community networking to begin marketing the facilities to the community for possible events and sponsorships. Create a Marketing Plan to include competition analysis, area analysis, rate analysis and sales action plan. Take over the execution and administrative duties of the current fairgrounds operations. Prepares opening budgets. Develop guidelines for future staff. | ed | Discretionary | Comp Plan Policy 8.5.3: 0 with the City of Gainesville stakeholders in the devele strategy for the Alachua 0 Fairgrounds for possible of a mixed-use Local employment center. | e and other opment of a County | N/A | Meets | 90% tourist developmentax of 2 cents. | EO |
| | , , , | , , | FTE Total as Submitted by Division | 1.00 | | | General Fund Budget for Division MSTU Fund Budget for Division Other Funds Budget for Division Budget Total for Division | FY 17 Adop \$ \$ \$ | 36,912 - 190,620 | \$ - \$ 203,762 | |
| | | | FTE Total as Submitted by Department | 30.99 | | | General Fund Budget for Department MSTU Fund Budget for Department Other Funds Budget for Department Budget Total for Department | FY 17 Adop \$ \$ \$ | 2,712,421 | FY 18 Adopted \$ 2,977,172 \$ - \$ 9,508,467 | = |

Public Works and Growth Management

| | | | | | | | | | Level of Service | Level of Service | | |
|---------------------------------------|------------------------|------------------------------|---|-----|---------------|----------|--|-------------------------------|---------------------------|----------------------|-------------------|-------------|
| | | | | | Mandatory/ | Federal/ | | Minimum Quantifiable Level of | (LOS) - | (LOS) - | | |
| Department Name | Division Name | Program Name | Description | FTE | Discretionary | | Authority | Service Required by Authority | Mandate | Board | Funding Source | Focus Area: |
| Public Works and Growth Management | Sustainability Program | Countywide Sustainability | Provides staff support for sustainable activities to protect resources and reduce energy consumption. Manages specific capital projects and special assignments of significant community visibility. Assists in following up and updating the Energy Conservation Strategies Report and local food initiatives. | 1 | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100% General Fund | NR |
| Public Works and Growth Management | | Utility Monitoring and | Implement a County-wide energy conservation and reduction program. Manage County-wide utilities budget and accounts. Monitor and track usage and cost of utility accounts. | 1 | Mandatory | Local | BOCC Energy Conservation and Reduction Resolution. | N/A | Meets Mandate Level | Meets Board Level | 100% general fund | NR |

| | | | FY 17 Adopted | FY 18 A | dopted |
|--------------------------------------|------|------------------------------------|---------------|---------|--------|
| TE Total as Submitted by Division | 2.00 | General Fund Budget for Division | \$ 3,796,64 | 4 \$ | 4,091 |
| | | MSTU Fund Budget for Division | \$ 99,439 | \$ | 93 |
| | | Other Funds Budget for Division | \$ 360,81 | \$ | 306 |
| | | Budget Total for Division | \$ 4,256,89 | 4 \$ | 4,491, |
| | | | FY 17 Adopted | FY 18 A | dopted |
| FTE Total as Submitted by Department | 2.00 | General Fund Budget for Department | \$ 3,796,64 | 4 \$ | 4,091, |
| | | MSTU Fund Budget for Department | \$ 99,439 | \$ | 93 |
| | | Other Funds Budget for Department | \$ 360,81 | \$ | 306 |
| | | Budget Total for Department | ¢ 4.256.90 | 1 S | 4 491 |

| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local | Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|-----------------|------------------|-----------------------------------|--|-------|-----------------------------|--------------------------|---|--|---|---|---|-------------|
| Public Works | Administration | N/A | The Public Works Administrative Services Division is responsible for coordinating the financial and strategic plan for the Public Works Department. The Division is responsible for the fiscal oversight of the budget, financial planning, accounts receivable, accounts payable and payroll. Responsibilities also include security, facilities management and management of a supplies warehouse. | 9.89 | Discretionary | N/A | N/A | N/A | Meets Mandate Level | Meets Board Level | 22.32% General Fund 10.05% MSTU 54.85% Gas Tax 12.78% Fleet Man IS | |
| | | | TTE Total as Cub without by Division | 0.00 | | | | Consequence Friend Budget for Division | FY 17 Ado | | FY 18 Adopted | |
| | | | FTE Total as Submitted by Division | 9.89 | | | | General Fund Budget for Division MSTU Fund Budget for Division Other Funds Budget for Division Budget Total for Division | \$ \$ \$ | - - | \$ \$ \$ | - - - |
| Public Works | Fleet Management | Maintenance and Repair Operations | Fleet Maintenance and repair. The Fleet maintenance operations provides vehicle and equipment repair and maintenance for county departments, other external customers, and support for emergency events. | 13 | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100.00% Fleet Management Fund Internal Service Fund | PS |
| Public Works | Fleet Management | Vehicle & Equipmen | · · | AT | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100% Vehicle/Equipme Replacement Funds | ent ICI |
| Public Works | Fleet Management | Fuels | Fleet Fuels: gasoline, diesel and bio-diesel. Fleet Management provides fuel from 2 bulk stations (County Owned) an on site fuel delivery truck, and manages contracts with an outside vendor with multiple fuel sites throughout the county. | AT | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100.00% Fleet Management Internal Service Fund | NR |
| Public Works | Fleet Management | Fleet Administration | Fleet Management Administration supports the fleet operation by providing services in the following areas: Accounting, Budgeting, Vehicle Replacement Funds, Vehicle Replacement Schedule, Tags/Titles, Customer Billing, Vehicle Procurement and Disposal, Parts Inventory, and County Fueling. | | Discretionary | N/A | N/A | N/A | N/A | Meets Board Level | 100% Fleet Manageme Internal Service Fund | ent Gov |
| | | • | FTE Total as Submitted by Division | 18.00 | | | | General Fund Budget for Division MSTU Fund Budget for Division | FY 17 Ado \$ \$ | pted - | FY 18 Adopted \$ \$ | - |
| | | | | | | | | Other Funds Budget for Division Budget Total for Division | \$ | 4,480,426 4,480,426 | | |
| Public Works | Transportation | Right of Way and Surveying | Reviews surveys and plats, Acquires and disposes of real property, right-of-way and easements, Maintains records for all County real property, Provide advice to public and other departments on land rights issues, Supports Operations with surveying needs using two in-house survey crews, provides construction & maintenance project layout and Maintains contracts with private survey consultants and appraisal companies. | | Mandatory | Federal; State; Local | FSS 336.045, FGB Ch. 10, Federal Clean Water Act, NPDES, ACCP Storm water Element, ACCP Transportation Mobility Element, AC Code Sect. 21.60, AC Guiding Vision | 1. Complete 34 miles of pavement resurfacing projects (20-yr cycle). 2. Construct priority capacity enhancement projects using available funding so that no roads are below level of service requirements. | Below Mandate Level | Below Board Level | 93.55% Gas Tax 6.45% MSTU | ICI |

| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|-----------------|----------------|---|---|-----|-----------------------------|---|---|---|---|-------------------------------|-------------|
| Public Works | Transportation | Construction | The Division manages all major rehabilitation, capacity and safety enhancement projects related to the County's transportation infrastructure of 900 miles of roads, 200 storm water basins, 79 signals, and 9 bridges. Duties include permitting, construction inspections, and construction. | | 6 Mandatory | FSS 336.045, FGB Ch. 10, Federal Clean Water Act, NPDES, ACCP Storm water Element, ACCP Federal; State; Local Code Sect. 21.60, AC Guiding Vision | 1. Complete 34 miles of pavement resurfacing projects (20-yr cycle). 2. Construct priority capacity enhancement projects using available funding so that no roads are below level of service requirements. | Below Mandate Level | Below Board Level | 94.72% Gas Tax 5.28% MSTU | ICI |
| Public Works | Transportation | Roadway Maintenance | The Engineering & Operations Division performs the following mandated functions related to roadway safety & maintenance: Pavement maintenance (pot-hole, drop-off repair, rehabilitation); Receive & respond to citizen requests for roadway maintenance and safety issues; Localized dust control applications on unpaved roads for documented medical cases; Plantings and landscaping in medians, pedestrian facilities, and drainage areas; Right-of-way mowing; Permit and inspect all utility installations, driveway access, and private landscaping construction within County road rights-of-way; Street Light and Fire Hydrant Agreement; Coordinate public street light requests and installations required to be performed by other local utilities; Construct new sidewalk connections between existing sidewalks, capacity enhancement, and BOCC priorities and maintain existing sidewalks for tripping hazards and ADA requirements; Repair, replacement & maintenance of traffic control devices (signs, markings and signals); Sight distance clearing for signs, clear zone trimming; Unpaved roadway grading & maintenance. | t t | 7 Mandatory | FSS 336.045, FSS 316, FSS 125, FGB Ch. 10, ADA, ACCP Transportation Mobility Element, AC State; Local Code Sect. 21.60 | 1. Immediate debris/obstruction removal from road & shoulder. 2. Vegetation management for smooth recovery area/sight distance (18" max vertical height at all intersections for sight distance). 3. Structural inspection (2 yrs) on bridges and drainage structures. 4. Immediate repair or correction of any situation that provides an immediate or unexpected hazard to the public (Edge-of-pavement drop-offs, potholes, low-hanging tree limbs, washouts, etc.). 5. Inspection and maintenance of pedestrian pavements, crossings, etc. with emphasis on meeting federal ADA standards. 6. Grade all unpaved roads on a cycle that meets safe standards for smooth surface, visibility, and sight distance (max 2 weeks for high volumes). 7. Use alternative methods of maintaining graded roads when volumes are too high. | | Below Board Level | 100.00% Gas Tax | PS |
| Public Works | Transportation | Pollutant Discharge and Flood Mitigation | The Road & Bridge Division performs the following mandated functions related to meeting the requirements of its State National Pollutant Discharge Elimination System (NPDES) permit: Litter and debris removal from rights-of way; Right-of-way mowing; Ditch & basin cleaning, permitting, and erosion & sediment control; Tree trimming in drainage areas (swales, ditches and basins). | f- | Mandatory | Federal Clean Water Act, NPDES, Federal; ACCP Storm water Element, AC Code State; Local Sect. 21.60 | 1. Develop a Storm water Master Plan for County. Per NPDES permit: 2. Mow R/W every 8 weeks - April through November. 3. Litter/Debris removal ahead of mowers and as needed. 4. Trim vegetation in ditches and swales every 5 years. 5. Clean roadside & outfall ditches every 5 years. 6. Sweep curb & gutter streets every 60 days 7. Clean storm drains as needed. 8. Replace culverts as needed. 9. Public education. | | | 82.37% Gas Tax 17.63% MSTU | NR |

| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local | Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|-----------------|----------------|--|--|---------|-----------------------------|--------------------------|---|--|---|---|-------------------------------|-------------|
| Public Works | Transportation | Emergency Response | First response in disasters, event control, and debris disposal. The Division is responsible for management of emergency operations relating to transportation, public works, and energy. All crews and personnel are trained and ready for emergency situations and Road & Bridge equipment and resources are loaned to other agencies as needed. Keep in mind, no emergency service vehicle (Fire/rescue, sheriff, etc.) can pass until roadways are cleared of debris by Road & Bridge personnel. | d AT | Mandatory | State; Local | FSS 336.045, FGB Ch. 10, AC Code Sect. 21.60 | 1. Provide a well-equipped, trained staff to be used as a first responder in emergency situations. 2. Provide immediate assistance in any activity during emergency response operations. 3. Provide 24/7 on-call staff support for emergency response. | | Meets Board Level | 100.00% Gas Tax | PS |
| Public Works | Transportation | Engineering | Provides professional engineering support on County functions, including but not limited to: Transportation planning, traffic operations, roadway design, storm water system design, permitting and compliance. Provides long-range transportation planning; Prepares grant applications; Coordinates the Alachua County Transportation Needs Plan update; Coordinates the submittal of projects to the FDOT District 2 Work Program; Provides customer support, Represents the Department at MTPO functions; Reviews and certifies that all record plats are compliant with technical standards; Performs all services necessary to acquire land and land rights for all Count Departments; Reviews and processes all applications for plat vacations or street closings; Provides GIS support; Maintains roadway and facilities inventory and as-built files and collects and compiles vehicle crash report data; Performs traffic speed studies; Administers the County traffic calming program; Performs design, permitting and contract management for transportation projects. | у | ∂ Mandatory | | FSS 336.045, FSS 125, FGB, ACCP Transportation Mobility Element, AC Code Sect. 21.60, AC Guiding Vision | 1. Plan, design, and construct transportation projects in full compliance with Chapters 3-19 of the FDOT "Manual of Uniform Minimum Standards for Design, Construction and Maintenance for Streets and Highways" (FGB). 2. Promote a comprehensive transportation planning process which coordinates state, regional, and local transportation plans. 3. Provide professional engineering advice on road programs. | Below Mandate Level | Below Board Level | 82.67% Gas Tax 17.33% MSTU | Gov |
| Public Works | Transportation | Engineering: Signs and Markings | In-house sign shop for the repair, replacement and maintenance of traffic signs and responds to citizens roadway safety & ops concerns. | Ę | 5 Mandatory | | FSS 336.045, FSS 316, FSS 125, FGB Ch. 10, ADA | Immediate response to missing stop signs and non-functioning signals. Maintenance or replacement of 29,000 traffic control devices per federal/state standards. | Below Mandate Level | Below Board Level | 96.77% Gas Tax 3.23% MSTU | PS |
| Public Works | Transportation | Engineering: Multimodal Accommodations | Establish and maintain a safe, convenient, efficient automobile, bicycle and pedestrian transportation system, RTS service in the unincorporated service area of the County and Receive & response to citizen request for multi-modal needs. | AT | Mandatory | | ACCP Transportation Mobility Element, AC Code Sect. 21.60 | Promote the enhancement of transit through the Livable Community Reinvestment Plan implementation process. | Meets Mandate Level | Meets Board Level | 100.00% MSTU | ssw |

| Department Name | Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Loca | | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|-----------------|----------------|--------------|---|-----|-----------------------------|-------------------------|-------------------------------------|--|---|---|-------------------------------|-------------|
| | | | Provides engineering support by performing reviews of paving and grading improvements associated with proposed developments; determines flood zone and flood hazard areas and evaluates infrastructure needs. Administers development regulations for land subdivisions, private site development, storm water management, access management and flood plain management. Makes recommendations to the Development Review Committee on issues regarding transportation concurrency, storm water, parks and solid waste issues and provides technical expertise to issues | | | | | Review of development applications within timeframes established in County- | | | | |
| Public Works | Transportation | | regarding comprehensive land amendments and rezoning requests. Makes recommendations to the Board of Adjustment on zoning variances and subdivision regulations. Reviews and issues commercial access, paving and drainage improvement permits; flood prone area permits. Provides flood information and assistance to the public upon request. Provides pre- | | 4 Mandatory | Local | Comprehensive Plan and Unified Land | wide development review process 2. Process plats within 5 working days 3. Respond to requests for flood insurance zone information 4. Perform pre-application screening for building permits within 2 working days | Meets Mandate | Meets Board | 15.16% Gas Tax 84.84% MSTU | NR |

| | | | FY 17 Adopted | FY 18 | 3 Adop |
|------------------------------------|--------|--|---------------|----------------------|--------|
| al as Submitted by Division | 85.97 | General Fund Budget for Division | \$ | - \$ | |
| | | MSTU Fund Budget for Division | \$ | 1,807,171 \$ | |
| | | Other Funds Budget for Division | \$ 8 | 8,071,611 \$ | |
| | | Budget Total for Division | \$ | 9,878,782 \$ | |
| | | | FY 17 Adopted | FY 18 | 3 Ado |
| Total as Submitted by Department | | 0 15 15 17 1 | _ | • | |
| L Total as Submitted by Department | 113.86 | General Fund Budget for Department | \$ | - \$ | |
| 2 Total as Submitted by Department | 113.86 | General Fund Budget for Department MSTU Fund Budget for Department | * | - \$ 1,807,171 \$ | |
| - rotal as submitted by Department | 113.86 | · · | \$ | • | |

Other program(s) under this department:

| Santa Fe Hills Water Utility | | FY 17 Adopted | | FY 18 Adopt | ed |
|------------------------------|--------------------------|---------------|--------|-------------|--------|
| | General Fund Budget | \$ | - | \$ | - |
| | MSTU Fund Budget | \$ | - | \$ | - |
| | Other Funds Budget | \$ | 32,645 | \$ | 31,145 |
| | Budget Total for Program | \$ | 32,645 | \$ | 31,145 |

Solid Waste and Resource Recovery

| Department Name Division Name | Program Name | Description | FTE | Mandatory/ Discretionary | Federal/ State/ Local | Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|---|--------------------------------|--|-----|-----------------------------|--------------------------|---|---|---|---|---|-------------|
| Solid Waste and Resource Recovery Waste Management | Transfer Station | Provides disposal capacity for the entire county, through transfer operation and hauling to out-of-county landfill. Provides for recycling of vegetative waste, pallets, waste tires, scrap metal and appliances. This site will be future site for a materials recovery facility and a resource recovery park. Also produces revenue from the sale of recyclables. | 21 | Mandatory | State; Local | FSS Ch. 403 FAC 62 Comp. Plan | State statute requires county governments to provide clean efficient solid waste disposal capacity for all waste generated in the County. State statue also requires County governments to provide for recycling. Also collects recycling of tires, wood waste, pallets, metals, clothing, containers, fiber which contribute to the state mandated 75% recycling goal. | Meets Mandate Level | Meets Board Level | .94% MSBU 86.39% Solid Waste 11.73% Coll Center Assess .94% Waste Mgt Assess | NR |
| Solid Waste and Resource Recovery Waste Management | Materials Recovery Facility | Provides County wide service for the processing, marketing and sales of recyclable materials collected in Alachua County. This division provides services to both governmental and private industry for the recycling of commercial and residential recyclable materials. | 11 | Mandatory | State; Local | FSS Ch. 403; FAC 62; ACC Ch. 75; Comp. Plan | State statute requires county governments to provide clean efficient solid waste disposal capacity for all waste generated in the County. State statue also requires County governments to provide for recycling. Also collects recycling of tires, wood waste, pallets, metals, clothing, containers, fiber which contribute to the state mandated 75% recycling goal. | Meets Mandate Level | Meets Board Level | 100.00% Solid Waste | NR |
| Solid Waste and Resource Recovery Waste Management | Curbside Collection | Provides solid waste, recycling, yard waste, bulk and white good collection in unincorporated curbside area. Provides support for all County special assessments. Provides support for system changes for the state mandated 75% recycling goal. Provides Enforcement of Chapter 75 of the Alachua County Code of Ordinances, especially those sections related to the volume-based collection system. Provides disaster debris management in the event of a natural or man-made disaster. | | Mandatory | State; Local | SW Collection Meets Requirements Recycling Collection exceeds requirements because we could use drop off stations FSS Ch. 403, 162 ACC Ch. 75 FAC 62 Comp. Plan | Collect solid waste and recycling once a week. Annually publish full cost of all waste management activities under jurisdiction of County government. State mandates a 75% recycling goal by the year 2020. | Meets Mandate Level | Meets Board Level | 78.69% MSBU 1.93% Coll Center Assess 19.38% Waste Mgt Assess | Gov |
| Solid Waste and Resource Recovery Waste Management | Rural Collection Centers | Provides for environmentally sound disposal sites for rural residents to drop off solid waste, recycling and Household Hazardous Waste. | 14 | Mandatory | Local | ACC Ch. 25, Ch. 75 | Provide sites where residents without curbside collection can drop-off garbage and recycling. State mandates a 75% recycling goal by the year 2020. | Meets Mandate Level | Meets Board Level | .61% MSBU 14.20% Solid Waste 83.36% Coll Center Assess 1.83% Waste Mgt | NR |
| Solid Waste and Resource Recovery Waste Management | Special Assessments | Develops or assists other departments in developing Alachua County's non- ad valorem assessments. Accurately maintains all of these assessments, within deadlines and requirements of Chapter 197, Florida Statutes. Provides information to the Office of Management and Budget for coordination to implement. | AT | Mandatory | State; Local | FSS Ch.197 ACC Ch. 75 Comp. Plan | Meet all statutory deadlines and requirements for imposing non-ad valorem assessments. | Meets Mandate Level | Meets Board Level | 88.34% MSBU 2.73% Coll Center Assess 8.93% Waste Mgt Assess | Gov |

Solid Waste and Resource Recovery

| Department Name | Division Name | Program Name | Description FTE | Mandatory/ Discretionary | Federal/ State/ Local Authority | Minimum Quantifiable Level of Service Required by Authority | Level of Service (LOS) - Mandate | Level of Service (LOS) - Board | Funding Source | Focus Area: |
|--------------------------------------|------------------|-------------------------------|---|-----------------------------|---|--|---|---|---|-------------|
| Solid Waste and Resource Recovery | Waste Management | Waste Alternatives | Comply with the solid waste management and recycling report requirements of the Florida Department of Environmental Protection (FDEP). Reach a 75% recycling rate by the year 2020 through the use of public education, outreach, and enforcement (this goal is under review by State FDEP for revision). Educational programs and outreach shall focus on ways to reduce the amount of waste being disposed of in Alachua County and the positive effects of that reduction. Enforcement is of the Mandatory Commercial Recycling ordinance with the goal of full compliance by the year 2020. Additionally, manage the waste reduction programs in all County offices and the commercial solid waste collection franchises. | Mandatory | FSS Ch. 403; FAC 62; ACC Ch. 75; State; Local Comp. Plan | *Comply with the solid waste management and recycling report requirements of the FDEP. (FAC 62-722.600, ACC Sec. 75.502) *Reach a 75% recycling rate by the yea 2020. (FSS 403.7032, Comp. Plan Solid Waste Element 1.5.2, ACC Sec. 75.304) *Enforce the Mandatory Commercial Recycling ordinance. (Comp. Plan Solid Waste Element 1.5.4) *Manage solid waste collection franchises. (ACC Sec. 75.502, ACC Sec. 75.604) *Maintain recycling and waste reduction programs in all County offices. (Comp. Plan Solid Waste Element 1.5.5) *Promote waste prevention, source reduction, re-use, recycling, the purchase of goods made from recycled materials, composting, and pollution prevention through public education programs. (Comp. Plan Solid Waste Element 1.5.7) | 1 | Meets Board Level | 5.00% MSBU 5.30% Solid Waste 1.47% Coll Center Assess 88.23% Waste Mgt Assess | NR |
| Solid Waste and Resource Recovery | Waste Management | Engineering/ Compliance | Compliance Monitoring (active facilities): provides permit compliance at the County-operated solid waste management facilities. Closed County Landfills: meets FDEP permit requirements for maintenance of closed landfills, including ground water monitoring. Manages an experimental reverse osmosis system for dewatering the closed southwest landfill. Manages the 25 kw solar array and feed in tariff process for the Leveda Brown environmental Park and Transfer Station. Manages capital projects for the Sustainable Solid Waste System transformation. Provides continual analysis and evaluation of solid waste systems and makes recommendations for system improvements. | Mandatory | FSS Ch. 403 FAC 62 State; Local Comp. Plan | Meet all FDEP permit sampling and reporting requirements and deadlines, including groundwater, air emissions and landfill gas monitoring at closed landfills, and transfer station, yard waste and waste tire operational permits. Compliance Monitoring (active facilities): provides permit compliance at the County-operated solid waste management facilities. Closed County Landfills: meets FDEP permit requirements for maintenance of closed landfills, including ground water monitoring. | | Meets Board Level | 2.69% MSBU 25.00% Solid Waste 2.69% Coll Center Assess 8.07% Waste Mgt Assess 61.55% Closure/Post | NR |
| Solid Waste and Resource Recovery | Waste Management | Solid Waste Administration | Provides leadership, direction, oversight and administrative support to the various solid waste programs. Serves as a liaison with New River Solid Waste Authority, City of Gainesville and other county municipalities on solid waste matters. Manages system changes to update current system of collection and disposal to a system of full resource recovery to include a materials recovery facility, an organics recycling facility and a resource recovery park. Provides for disaster debris management in the event of a natural or a man made disaster. | Discretionary | N/A N/A | N/A | Meets Mandate Level | Meets Board Level | 26.88% MSBU 37.58% Solid Waste 12.42% Coll Center Assess 21.13% Waste Mgt Assess 1.99% Closure/Post | Gov |

| | | 11 11 Adopted | |
|--------------------------------------|-------|--|------------|
| FTE Total as Submitted by Division | 69.50 | General Fund Budget for Division \$ 11,106 \$ | 11,106 |
| | | MSTU Fund Budget for Division \$ - \$ | |
| | | Other Funds Budget for Division \$ 21,510,801 \$ | 24,050,730 |
| | | Budget Total for Division \$ 21,521,907 \$ | 24,061,842 |
| | | | - |
| | | FY 17 Adopted FY 1 | 18 Adopted |
| FTE Total as Submitted by Department | 69.50 | General Fund Budget for Department \$ 11,106 \$ | 11,106 |
| | | MSTU Fund Budget for Department \$ - \$ | |
| | | Other Funds Budget for Department \$ 21,510,801 \$ | 24,050,736 |
| | | Budget Total for Department \$ 21,521,907 \$ | 24,061,842 |

FY 17 Adopted